



**MAYFAIR-CIB**  
BANK

**MAYFAIR CIB BANK LIMITED**  
**FINANCIAL STATEMENTS**  
**For the nine months ended**  
**September 2021**





## Review report

The Directors  
Mayfair CIB Bank Limited  
Mezzanine Floor, KAM House  
Mwanzi Road, Westlands  
Nairobi, Kenya

25 November 2021

Dear sirs,

### Introduction

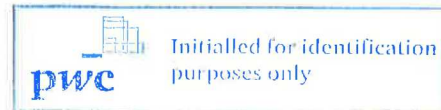
We have reviewed the accompanying statement of financial position of Mayfair CIB Bank Limited (the "Bank") as at 30 September 2021 and the statements of profit or loss and other comprehensive income, cash flows and changes in equity for the 9 month period then ended and notes comprising significant accounting policies and other explanatory information. Management is responsible for the preparation and fair presentation of this financial information in accordance with International Financial Reporting Standards. Our responsibility is to express a conclusion on this financial information based on our review.

### Scope of our review

We conducted our review in accordance with the International Standard on Review Engagements 2410, 'Review of interim financial information performed by the independent auditor of the entity'. A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying financial information does not present fairly, in all material respects, the financial position of the Bank at 30 September 2021 and its results for the 9 month period then ended in accordance with International Financial Reporting Standards.



**FCPA Richard Njoroge, Practicing Certificate Number 1244**  
**Engagement partner responsible for the audit**

**For and on behalf of PricewaterhouseCoopers LLP**  
**Certified Public Accountants**  
**Nairobi**

25 Nov 2021

PricewaterhouseCoopers LLP, PwC Tower, Waiyaki Way/Chiromo Road, Westlands  
P O Box 43963 – 00100 Nairobi, Kenya  
T: +254 (20)285 5000 F: +254 (20)285 5001 [www.pwc.com/ke](http://www.pwc.com/ke)

Partners: E Kerich B Kimacia M Mugasa A Murage F Muriu P Ngahu R Njoroge S O Norbert's B Okundi K Saiti

**Statement of profit or loss and other comprehensive income for the period ended September 30, 2021**

	<i>Notes</i>	Sep. 30, 2021 Ksh Thousands	Sep. 30, 2020 Ksh Thousands
Interest and similar income		896,475	651,358
Interest and similar expense		<u>(398,732)</u>	<u>(433,673)</u>
<b>Net interest income</b>	<i>7</i>	<u><b>497,743</b></u>	<u><b>217,685</b></u>
Fees and commission income	<i>8</i>	59,004	38,133
Net trading income	<i>9</i>	78,640	40,086
Other operating income	<i>11</i>	<u>15,366</u>	<u>3,871</u>
<b>Operating income</b>		<u><b>650,753</b></u>	<u><b>299,775</b></u>
Administrative expenses	<i>10</i>	(584,514)	(490,780)
Impairment charge for credit losses	<i>12</i>	<u>(22,674)</u>	<u>(17,377)</u>
<b>Profit/ (Loss) before income tax</b>		<u><b>43,565</b></u>	<u><b>(208,382)</b></u>
Income tax expense	<i>13</i>	<u>(6,991)</u>	<u>-</u>
<b>Net profit / (loss) for the period</b>		<u><b>36,574</b></u>	<u><b>(208,382)</b></u>
<b>Other comprehensive income</b>			
<b>Net profit / (loss) for the period</b>		<b>36,574</b>	(208,382)
<b>Items that will be reclassified subsequently to profit or loss:</b>			
Net change in fair value of debt instruments measured at fair value through other comprehensive income		(90,107)	63,898
Net gain on financial assets reclassified to statement of profit or loss		<u>58,413</u>	<u>-</u>
<b>Total other comprehensive (loss)/income for the period</b>		<u><b>(31,694)</b></u>	<u><b>63,898</b></u>
<b>Total comprehensive profit/ (loss) for the period</b>		<u><b>4,880</b></u>	<u><b>(144,484)</b></u>
<b>Profit (loss) per share</b>	<i>14</i>		
Basic		<b>8.96</b>	(64.83)

**Statement of financial position as at September 30, 2021**

	Notes	Sep. 30, 2021 Ksh Thousands	Dec. 31, 2020 Ksh Thousands
<b>Assets</b>			
Cash and balances with Central Bank of Kenya	15	680,137	1,005,909
Due from banks, net	16	1,023,001	2,915,339
Loans and advances to customers, net	18	5,427,828	4,781,947
<b>Financial investments securities</b>			
At Fair value through OCI	17, 19	3,199,294	1,423,444
At Amortized cost	17, 19	1,554,708	1,795,031
Other assets	21	384,098	352,629
Property, plant and equipment	22	272,805	250,839
Intangible assets	23	102,706	81,697
Right of use asset	33	92,448	122,525
<b>Total assets</b>		<b>12,737,025</b>	<b>12,729,360</b>
<b>Liabilities and equity</b>			
<b>Liabilities</b>			
Derivative financial instruments	20	1,387	-
Due to banks	24	22,412	13,404
Customer deposits	25	8,019,636	8,068,514
Other liabilities	26	435,923	361,462
Deferred income tax	29	27,357	27,357
Lease liabilities	34	104,483	137,676
<b>Total liabilities</b>		<b>8,611,197</b>	<b>8,608,413</b>
<b>Equity</b>			
Issued and paid up share capital	27	4,081,633	4,081,633
Share premium	28	1,613,139	1,613,139
Fair value reserve		37,740	69,434
Accumulated deficit		(1,606,685)	(1,643,259)
<b>Total equity</b>		<b>4,125,827</b>	<b>4,120,947</b>
<b>Total liabilities and equity</b>		<b>12,737,025</b>	<b>12,729,360</b>

The financial statements were approved by the board of directors on 25 November 2021 and were signed on its behalf by:

  
 To M. M. Gitogo  
 Chairman

  
 Hossam Rageh  
 Executive Director

**Statement of changes in equity for the period ended September 30, 2021**

<u>Dec. 31, 2020</u>	<u>Issued and paid up share capital</u>	<u>Share premium</u>	<u>Fair value reserve</u>	<u>Accumulated Deficit</u>	<u>Total Shareholders Equity</u>
Beginning balance	2,300,000	-	3,850	(1,263,985)	<b>1,039,865</b>
Capital increase	1,781,633	1,613,139	-	-	<b>3,394,772</b>
Net loss for the year	-	-	-	(379,274)	<b>(379,274)</b>
Other comprehensive income	-	-	65,584	-	<b>65,584</b>
<b>Balance at the end of the period</b>	<b><u>4,081,633</u></b>	<b><u>1,613,139</u></b>	<b><u>69,434</u></b>	<b><u>(1,643,259)</u></b>	<b><u>4,120,947</u></b>

**Statement of changes in equity for the period ended September 30, 2021**

<u>Sep. 30, 2021</u>	<u>Issued and paid up share capital</u>	<u>Share premium*</u>	<u>Fair value reserve</u>	<u>Accumulated Deficit</u>	<u>Total Shareholders Equity</u>
Beginning balance	4,081,633	1,613,139	69,434	(1,643,259)	<b>4,120,947</b>
Net Profit for the period	-	-	-	36,574	<b>36,574</b>
Other comprehensive income	-	-	(31,694)	-	<b>(31,694)</b>
<b>Balance at the end of the period</b>	<b><u>4,081,633</u></b>	<b><u>1,613,139</u></b>	<b><u>37,740</u></b>	<b><u>(1,606,685)</u></b>	<b><u>4,125,827</u></b>

**Cash flow Statement for the period ended September 30, 2021**

	Sep. 30, 2021	Sep. 30, 2020
	Ksh Thousands	Ksh Thousands
<b>Cash flows from operating activities</b>		
Profit/(loss) before Income tax	43,565	(208,382)
<b>Adjustments for:</b>		
Loss from disposal of property, plant and equipment	62	-
Fixed assets depreciation	22 64,127	63,024
Intangible assets amortization	23 15,850	35,937
Depreciation of right-of-use assets	33 28,311	27,630
Finance costs - leases	34 13,434	14,811
<b>Operating income/(loss) before changes in operating assets and liabilities</b>	<u>165,349</u>	<u>(66,980)</u>
<b>Working capital changes:</b>		
Decrease in financial assets at amortized cost	240,323	763,199
Increase in financial assets at fair value through OCI	(2,019,792)	(2,487,014)
Increase in loans and advances to customers	(645,880)	(88,533)
Decrease/(increase) in derivative financial instruments	20 (1,387)	(5,195)
Increase in other assets	21 (31,469)	(254,721)
(Decrease) increase in customer deposits	25 (48,879)	186,547
Decrease/(increase) in cash reserve ratio balances	(19,085)	39,696
Increase in other liabilities	26 74,461	219,499
Income Tax Paid	(6,165)	-
<b>Net cash generated used in operating activities</b>	<u>(2,292,523)</u>	<u>(1,693,501)</u>
<b>Cash flows from investing activities</b>		
Purchases of property, plant and equipment	22 (109,573)	(18,779)
Purchase of computer software	23 (13,557)	-
<b>Net cash used in investing activities</b>	<u>(123,130)</u>	<u>(18,779)</u>
<b>Cash flows from financing activities</b>		
Capital increase	-	3,394,772
Payment of lease liabilities	34 (29,647)	(32,765)
<b>Net cash used in financing activities</b>	<u>(29,647)</u>	<u>3,362,007</u>
Net decrease/ (increase) in cash and cash equivalent during the year	(2,445,299)	1,649,727
Beginning balance of cash and cash equivalents	3,793,362	1,605,886
<b>Cash and cash equivalent at the end of the year</b>	<u>1,348,063</u>	<u>3,255,613</u>
<b>Cash and cash equivalent comprise:</b>		
Cash and balances with the CBK - available for use by the bank	15 347,474	443,093
Due from banks	16 1,023,001	1,870,686
Treasury bills - maturing within 90 days	-	941,834
Amounts due to other banks	24 (22,412)	-
<b>Total cash and cash equivalents</b>	<u>1,348,063</u>	<u>3,255,613</u>

## Notes to the financial statements for the period ended September 30,2021.

### 1. Statement of compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), and the requirements of the Kenyan Companies Act, 2015.

For the Kenyan Companies Act, 2015 reporting purposes, in these financial statements the balance sheet is represented by/is equivalent to the statement of financial position and the profit and loss account is presented in the statement of profit or loss and other comprehensive income.

### 2. Summary of accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all period presented, unless otherwise stated.

#### 2.1 Basis of preparation

The financial statements are prepared under the historical cost basis of accounting as modified to include the revaluation of financial instruments that are measured at fair value or revalued amounts at the end of each reporting period. The principal accounting policies adopted in the preparation of these financial statements remain unchanged from the previous year.

#### 2.2 Revenue recognition

##### 2.2.1 Interest income and expense

Interest income and expense for all interest-bearing financial instruments are recognised within the profit or loss on accrual basis using the effective interest method. The effective interest rate is the rate that exactly discounts the estimated future cash payments and receipts through the expected life of the financial instruments (or, where appropriate, a shorter period) to the carrying amount of the financial instruments. The effective interest rate is established on initial recognition of the financial asset and liability and is not revised subsequently.

The calculation of the effective interest rate includes all fees and points paid or received transaction costs, and discounts or premiums that are an integral part of the effective interest rate. Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or liability.

Once a financial asset or a portfolio of similar financial assets has been written down as a result of an impairment loss, interest income is recognised using the rate of interest that was used to discount the future cash flows for purposes of measuring the allowance for impairment.

##### 2.2.2 Fees and commissions

In the normal course of business, the Bank earns fees and commission income from a diverse range of services to its customers. Fees and commission income and expenses that are integral to the effective interest rate on a financial asset or liability are included in the measurement of the effective interest rate.

Fees and commission income, including account servicing fees, investment management fees, placement fees and syndication fees, are recognised as the related services are performed. When a loan commitment is not expected to result in the draw-down of a loan, loan commitment fees are recognised on a straight-line basis over the commitment period.

Fees and commission expense relates mainly to transaction and service fees, which are expensed as the services are received.

### 2.3 Property, plant and equipment

Property, plant and equipment are stated at historical cost less any accumulated depreciation and any accumulated impairment losses.

#### Depreciation

Depreciation is calculated on the straight-line basis at the following annual rates estimated to write off the cost of property, plant and equipment over its expected useful life as per below.

	<b>Depreciation rates</b>
Leasehold improvements	12.5%
Furniture and fittings	20%
Motor vehicle	20%
Computer equipment	33%
Office equipment	20%



Right of use asset	Dependent on lease period/ Estimated useful life of asset.
Intangible assets (Core Banking Software)	10%
Intangible assets (Application Software)	33%

## 2.4 Foreign currency translation

### 2.4.1 Functional and presentation currency

The financial statements are presented in Kenya Shillings (Ksh), which is also the Bank's functional currency.

### 2.4.2 Transactions and balances in foreign currencies

The Bank maintains its accounting records in Kenya Shillings (Ksh). Transactions in foreign currencies during the period are translated into the Kenya Shillings (Ksh) using the prevailing exchange rates on the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the end of reporting period at the prevailing exchange rates. Foreign exchange gains and losses resulting from settlement and translation of such transactions and balances are recognized in the income statement and reported under the following line items:

- Net trading income from held-for-trading assets and liabilities.
- Items of other comprehensive income with equity in relation to investments in equity instruments at fair value through comprehensive income.
- Other operating revenues (expenses) from the remaining assets and liabilities.

Changes in the fair value of financial instruments of a monetary nature in foreign currencies that are classified as financial investments at fair value through comprehensive income (debt instruments) are analyzed between valuation differences that resulted from changes in the cost consumed for the instrument and differences that resulted from changing the exchange rates in effect and differences caused by changing the fair value for the instrument, the evaluation differences related to changes in the cost consumed are recognized in the income of loans and similar revenues and in the differences related to changing the exchange rates in other operating income (expenses) item, and are recognized in the items of comprehensive income right.

Valuation differences arising from the measurement of items of a non-monetary nature at fair value through profit and loss resulting from changes in the exchange rates used to translate those items are recognized in the income statement by the total valuation differences resulting from the measurement of equity instruments classified at fair value through profit and loss, while the total valuation differences resulting from the measurement of equity instruments at fair value through comprehensive income are recognized within other comprehensive income items in equity, fair value reserve item for financial investments at fair value through comprehensive income.

## 2.5 Employee entitlements

Entitlements to annual leave are recognised when they accrue to employees. Provision is made for the estimated liability in respect of annual leave accrued at the end of the reporting period.

## 2.6 Retirement benefits

The Bank operates a defined contribution retirement benefit scheme for its employees. The assets of this scheme are held in a separate trustee administered fund. The scheme is funded by payments from both the employees and the employer. The Bank also contributes to a statutory defined contribution pension scheme, the National Social Security Fund (NSSF). Contributions are determined by local statute.

The Bank's contributions in respect of retirement benefit costs are charged to profit or loss in the year to which they relate.

## 2.7 Financial instruments

### Financial assets and liabilities

#### Measurement methods

##### *Amortised cost and effective interest rate*

The amortised cost is the amount at which the financial asset or financial liability is measured at initial recognition minus the principal repayments, plus or minus the cumulative amortization using the effective interest method of any difference between that initial amount and, for financial assets, adjusted for any loss allowances.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial asset or financial liability to the gross carrying amount of a financial asset (i.e. its amortised cost before any impairment

allowance) or to the amortised cost of a financial liability. The calculation does not consider expected credit losses and includes transaction costs, premiums or discounts and fees paid or received that are integral to the effective interest rate, such as origination fees. For purchased or originated credit-impaired financial assets – assets that are credit-impaired at initial recognition, the Bank calculates the credit adjusted effective interest rate, which is calculated based on the amortised cost of the financial asset instead of its gross carrying amount and incorporates the impact of expected credit losses in estimated future cash flows.

When the Bank revises the estimates of future cash flows, the carrying amount of the respective financial asset or financial liability is adjusted to reflect the new estimate discounted using the original effective interest rate. Any changes are recognised in the profit or loss account.

### *Interest income*

Interest income and interest expense on interest bearing financial instruments is calculated by applying the effective interest rate to the gross carrying amount, except for:

- a) Purchased or originated credit impaired (POCI) financial assets, for which the original credit-adjusted effective interest rate is applied to the amortised cost of the financial asset; and
- b) Financial assets that are not “POCI” but have subsequently become credit-impaired, for which interest revenue is calculated by applying the effective interest rate to their amortised cost (i.e.net of the expected credit loss provision) in subsequent reporting periods.

### *Initial recognition and measurement*

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. Regular way purchases and sales of financial assets are recognised on trade-date, the date which the Bank commits to purchase or sell the asset.

At initial recognition, the Bank measures a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through the profit or loss, transaction costs that are incremental and directly attributable to the acquisition or issue of the financial asset or financial liability, such as fees and commissions. Transaction costs of financial assets and financial liabilities at fair value through profit or loss and are expensed in profit or loss. Immediately after the initial recognition, an expected credit loss allowance (ECL) is recognised for the financial assets measured at amortised cost and investments in debt instruments measured at FVOCI, which results in an accounting loss being recognised in profit or loss when an asset is newly originated.

When the fair value of financial assets and liabilities differs from the transaction price on initial recognition, the bank recognises the difference as follows:

- a) When the fair value is evidenced by a quoted price in an active market for an identical asset or liability (i.e. Level 1 input) or based on a valuation technique that uses only data from observable markets, the difference is recognised as a gain or loss; and
- b) In all other cases, the difference is deferred, and the timing of recognition of deferred day one profit or loss is determined individually. It is either amortised over the life of the instrument, deferred until the instrument’s fair value can be determined using market observable inputs, or realised through settlement.

### *i) Classification and subsequent measurement*

From January 2018, the Bank has applied IFRS 9 and classifies its financial assets in the following measurement categories:

- Fair value through profit or loss (FVPL);
- Fair value through other comprehensive income (FVOCI); and
- Amortised cost.

### *Debt instruments*

Debt instruments are those instruments that meet the definition of a financial liability from the issuer’s perspective, such as loans, government and corporate bonds and trade receivables purchased from clients in factoring arrangements without recourse. Classification and subsequent measurement of debt instruments depends on:

- i. The Bank’s business model for managing the asset and the cash flow characteristics of the asset.

Based on these factors, the Bank classifies its debt instruments into one of the following three measurement categories:

- Amortised cost: assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest (SPPI), and that are not designated at FVPL, are measured at amortised cost. The carrying amount of these assets are adjusted by any expected credit loss allowance. Interest income from financial assets is included in “interest and similar income” using the effective interest rate method.
- Fair value through other comprehensive income (FVOCI): Financial assets that are held for collection of contractual cash flows and for selling the assets, where the assets’ cash flows represent solely payments of principal and interest, and that are not designated at FVPL, are measured at fair value through other comprehensive income (FVOCI). Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses on instrument’s amortised cost which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in “Net investment income” using the effective interest rate method; and
- Fair value through the profit or loss: Assets that do not meet the criteria for amortised cost or FVOCI are measured at fair value through profit or loss. A gain or loss on a debt investment that is subsequently measured at fair value through profit or loss and is not part of a hedging relationship is recognised in profit or loss and presented within “Net trading income” in the period in which it arises, unless it arises from debt instruments that were designated at fair value or which are not held for trading, in which case they are presented separately in “Net investment income”.

*Business model:* The business model reflects how the Bank manages the assets in order to generate cash flows. That is, whether the Bank’s objective is solely to collect the contractual cash flows from the assets or is to collect both the contractual cash flows and cash flows arising from sale of assets. If neither of these is applicable (e.g. financial assets are held for trading purposes), then the financial assets are classified as part of “other” business model and measured at FVPL. Factors considered by the Bank in determining the business model for a Bank of assets include past experience on how cash flows for these assets were collected, how the asset’s performance is evaluated and reported by key management personnel, how risks are assessed and managed and how managers are compensated. For example, the liquidity portfolio of assets is held by the Bank as part of liquidity management and is generally classified with the hold to collect and sell business model. Securities held for trading are held principally for the purpose of selling in the near term or are part of a portfolio of financial instruments that are managed together and for which there is evidence of a recent actual pattern of short-term profit-taking. These securities are classified in the “other” business model and measured at FVPL.

*SPPI:* Where the business model is to hold assets to collect contractual cash flows or to collect contractual cash flows and sell, the Bank assesses whether the financial instruments’ cash flows represent solely payments of principal and interest (the “SPPI test”). In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement i.e. interest includes only consideration for the time value of money, credit risk and a profit margin that is consistent with a basic lending arrangement. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Bank reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change. The changes are expected to be very infrequent, and none occurred during the year.

### ii. Impairment

The Bank assesses on a forward-looking basis the expected credit loss (“ECL”) associated with its debt instrument assets carried at amortised cost and FVOCI and with the exposure arising from loan commitments and financial guarantee contracts. The Bank recognises a loss allowance for such losses at each reporting date. The measurement of ECL reflects:

- An unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes.
- The time value of money; and
- Reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions, and forecasts of future economic conditions.

### iii. Modification of loans

The Bank sometimes renegotiates or otherwise modifies the contractual cash flows of loans to customers. When this happens, the Bank assesses whether the new terms are substantially different to the original terms. The Bank does this by considering, among others, the following factors:

- If the borrower is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borrower is expected to be able to pay.

- Whether any substantial new terms are introduced, such as a profit share/equity-based return that substantially affects the risk profile of the loan.
- Significant extension of the loan term when the borrower is not in financial difficulty.
- Significant change in interest rate.
- Change in the currency of the loan.
- Insertion of collateral, other security or credit enhancement that significantly affect the credit risk associated with the loan.

If the terms are substantially different, the Bank derecognizes the original financial asset and recognises a “new” asset at fair value and recalculates a new effective interest rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation purposes including for the purpose of determining whether a significant credit risk has occurred.

However, the Bank also assesses whether the new financial asset recognised is deemed to be credit impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are also recognised in profit or loss as a gain or loss on derecognition.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Bank recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognises a modification gain or loss in profit or loss. The new gross carrying amount is recalculated by discounting the modified cash flows at the original effective interest rate of credit-adjusted effective interest rate for POCI financial assets.

#### iv. Derecognition other than on a modification

Financial assets, or a portion thereof, are derecognised when the contractual rights to receive the cash flows from the assets have expired, or when they have been transferred and either (i) the Bank transfers substantially all the risks and rewards of ownership, or (ii) the Bank neither transfers nor retains substantially all the risks and rewards of ownership and the Bank has not retained control.

The Bank enters into transactions where it retains the contractual rights to receive cash flows from assets but assumes a contractual obligation to pay those cash flows to other entities and transfers substantially all of the risks and rewards. These transactions are accounted for as “pass through” transfers that result in derecognition if the Bank:

- Has no obligation to make payments unless it collects equivalent amounts from the assets.
- Is prohibited from selling or pledging the assets; and
- Has an obligation to remit any cash it collects from assets without material delays.

Collateral (shares and bonds) furnished by the Bank under standard repurchase agreements and securities lending and borrowings transactions are not derecognised because the Bank retains substantially all the risks and rewards on the basis of predetermined repurchase price, and the criteria for derecognition are therefore not met.

### Financial liabilities

#### i) Classification and subsequent measurement

In both the current period and prior period, financial liabilities are classified as subsequently measured at amortised cost, except for:

- Financial liabilities at fair value through profit or loss such as derivatives, financial liabilities held for trading (e.g. short positions in the trading booking) and other financial liabilities designated as such at initial recognition. Gains or losses on financial liabilities designated at fair value through profit or loss are presented partially in other comprehensive income (the amount of change in the fair values of the financial liability that is attributable to changes in the credit risk of that liability) and partially profit or loss (the remaining amount of change in the fair value of the liability).
- Financial liabilities arising from the transfer of financial assets which did not qualify for derecognition, whereby a financial liability is recognised for the consideration received for the transfer. In subsequent periods, the Bank recognises any expense incurred on the financial liability; and
- Financial guarantee contracts and loan commitments.

#### ii) Derecognition

Financial liabilities are derecognised when they are extinguished (i.e., when the obligation specified in the contract is discharged, cancelled, or expires).

The exchange between the Bank and its original lenders of debt instruments with substantially different terms, as well as substantial modification of the terms of the existing financial liabilities, are accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. The terms are substantially different if the discounted present value of the cash flows

under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability. In addition, other qualitative factors, such as the currency that the instrument is denominated in, changes in the type of interest rate, new conversion features attached to the instrument and change in covenants are also taken into consideration.

If the exchange of debt instruments or modification of terms is accounted for as an extinguishment, any costs or fees incurred are recognised as part of the gain or loss on the extinguishment. If the exchange of modification is not accounted for as an extinguishment, any costs or fees incurred adjust the carrying amount of the liability and are amortised over the remaining term of the modified liability.

### **Offsetting financial assets and financial liabilities**

Financial assets and liabilities are offset, and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

### **2.8 Dividend income**

Dividends are recognized in the income statement when the right to collect it is declared.

### **2.9 Contingent liabilities**

Letters of credit, acceptances, guarantees and performance bonds are generally written by the Bank to support performance by a customer to third parties. The Bank will only be required to meet these obligations in the event of the customer's default. These obligations are accounted for as transactions off the statement of financial position and disclosed as contingent liabilities.

### **2.10 Income tax**

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### **2.10.1 Current income tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statement of comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Bank's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

#### **2.10.2 Deferred income tax**

Deferred income tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences are utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from good will or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences are utilized. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from good will or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates that have been enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Bank expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

#### **Current and deferred Income tax for the period**

Current and deferred taxes are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred taxes are also recognised in other comprehensive income or directly in equity.

## 2.11 Leases

The Bank assesses whether a contract is or contains a lease at inception of the contract. The Bank recognises a right of use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. For these leases, the Bank recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which the economic benefits from the leased assets are consumed.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Bank uses its incremental borrowing rate.

Lease payments included in the measurement of the lease liability comprises of fixed lease payments (including the substance fixed payments), less any lease incentives.

The lease liability is presented as a separate line in the statement of financial position. The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method and by reducing the carrying amount to reflect the lease payments made.

The Bank re-measures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.
- the lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using the initial discount rate (unless the lease payments change is due to a change in floating interest rate, in which case a revised discount rate is used).
- a lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate.

The Bank did not make any such adjustments during the years presented.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Bank expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease

The right-of-use assets are presented as a separate line in the statement of financial position.

The Bank applies IAS 36 to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss.

## 2.12 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise balances with less than three months' maturity from the date of acquisition, including cash and non-restricted balances with central banks, treasury bills and other eligible bills, loans and advances to banks, amounts due from other banks and short-term government securities.

## 2.13 Derivatives

The Bank maintains strict control limits on net open derivative positions (i.e., the difference between purchase and sale contracts), by both amount and term. At any one time, the amount subject to credit risk is limited to the current fair value of instruments that are favorable to the Bank (i.e., assets with positive fair value), which in relation to derivatives is only a small fraction of the contract, or notional values used to express the volume of instruments outstanding. This credit risk exposure is managed as part of the overall lending limits with customers, together with potential exposures from market movements. Collateral or other security is not usually obtained for credit risk exposures on these instruments, except where the Bank requires margin deposits from counterparties.

Settlement risk arises in any situation where a payment in cash, securities or equities is made in the expectation of a corresponding receipt in cash, securities, or equities. Daily settlement limits are established for each counterparty to cover the aggregate of all settlement risk arising from the Bank market transactions on any single day.

## 2.14 Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. Following initial recognition, intangible assets are measured at cost less any accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is recognised in profit or loss in the year in which the expenditure is incurred. Intangible assets with finite lives are amortized on a straight-line basis in profit or loss over their estimated useful economic lives, from the date that they are available for use. The amortization method, useful life and the residual value are reviewed at each reporting date and adjusted if appropriate. Changes in the expected useful life, residual value or amortization method are accounted for as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognised in profit or loss in the



expense category consistent with the function of the intangible asset. The useful lives of intangible assets are assessed to be either finite or indefinite. Costs associated with maintaining computer software programmes are recognised as an expense as incurred. However, expenditure that enhances or extends the benefits of computer software programmes beyond their original specifications and lives is recognised as a capital improvement and added to the original cost of the software. Computer software development costs recognised as assets are amortized using the straight-line method. There are no intangible assets with indefinite useful lives.

## 2.15 Segment Reporting

An operating segment is a component of the Bank that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Bank's other components, whose operating results are reviewed regularly by the executive committee (being the chief operating decision maker) to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

## 2.16 Share capital and reserve

Ordinary shares are classified as share capital in equity. Any premium received over and above the par value of the shares is classified as share premium.

## 2.17 Comparatives

Comparative figures have been adjusted to conform with changes in the presentation of the current period where necessary.

## 2.18 Critical accounting judgments and key sources of estimation uncertainty

In the process of applying the Bank's accounting policies, management has made estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

These are dealt with below:

### 2.18.1 Critical accounting judgements in applying the Bank's policies.

#### Business model assessment

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Bank determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of the assets is evaluated and their performance measured, the risks that affect the performance of the assets and how these are managed and how the managers of the assets are compensated. The Bank monitors financial assets measured at amortised cost that are derecognized prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Bank's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets. No such changes were required during the periods presented.

#### Significant increase in credit risk

ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 and stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. IFRS 9 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased, the Bank takes into account qualitative and quantitative reasonable and supportable forward-looking information.

#### Establishing groups of assets with similar credit risk characteristics

When ECLs are measured on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics. The Bank monitors the appropriateness of the credit risk characteristics on an ongoing basis to assess whether they continue to be similar. This is required in order to ensure that should credit risk characteristics change there is appropriate re-segmentation of the assets. This may result in new portfolios being created or assets moving to an existing portfolio that better reflects the similar credit risk characteristics of that group of assets. Re-segmentation of portfolios and movement between portfolios is more common when there is a significant increase in credit risk (or when that significant increase reverses) and so assets move from 12-month to lifetime ECLs, or vice versa, but it can also occur within portfolios that continue to be measured on the same basis of 12-month or lifetime ECLs but the amount of ECL changes because the credit risk of the portfolios differ.

#### Models and assumptions used

The Bank uses various models and assumptions in estimating ECL. Judgement is applied in identifying the most appropriate model for each type of asset, as well as for determining the assumptions used in these models, including assumptions that relate to key drivers of credit risk.

#### Establishing the number and relative weightings of forward-looking scenarios for each type of product and determining the forward-looking information relevant to each scenario

When measuring ECL the Bank uses reasonable and supportable forward-looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other.

## Probability of default

PD constitutes a key input in measuring ECL. PD is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

## Loss Given Default

LGD is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the Bank would expect to receive, taking into account cash flows from collateral and integral credit enhancements.

### 2.18.2 Key sources of estimation uncertainty

#### Property and equipment

Critical estimates are made by the directors in determining useful lives for property, plant and equipment as well as intangible assets.

#### Fair value measurement and valuation

Some of the Bank's assets and liabilities are measured at fair value for financial reporting process. In estimating the fair value of an asset or liability the Bank uses market – observable data to the extent it is available. Where level 1 inputs are not available, the Bank engages third party qualified valuers to perform the valuation.

#### Impairment of tangible and intangible assets

At the end of each reporting period, the Bank reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Bank estimates the recoverable amount of the cash generating unit to which the asset belongs.

#### Estimating the incremental borrowing rate

The Bank cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ('IBR') to measure lease liabilities. The IBR is the rate of interest that the Bank would have to pay to borrow over a similar term, and with a similar security. The Bank uses its own judgement in determination of appropriate IBR to apply.

#### Assessment of whether a right-of-use asset is impaired.

There exists uncertainty in assessing whether the Bank's right of use asset is impaired.

## 3. Incorporation

The Bank is incorporated and domiciled in Kenya under the Kenyan Companies Act, 2015.

## 4. Bank's financial performance

The Bank recorded a net profit of Ksh 36,574,000 for the period ended Sep. 30, 2021 (Sep. 30, 2020: net loss of Ksh 208,381,000) and as at that date it had an accumulated deficit of Ksh 1,606,685,000 (December 31, 2020: Ksh 1,643,259,000).

The Bank reported improved revenues driven by increase in net interest income by 126% year on year to close at Ksh 498m up from 220m in September 2020. The impact of growth in revenues resulted in the Bank breaking even.

In view of the foregoing, the directors consider it appropriate to prepare the financial statements on the going concern basis.

## 5. Financial risk management

The Bank's activities expose it to a variety of financial risks and those activities involve the analysis, evaluation, acceptance and management of some degree of risk or combination of risks. Taking risk is core to the financial business, and the operational risks are an inevitable consequence of being in business. The Bank's aim is therefore to achieve an appropriate balance between risk and rewards and minimize potential adverse effects on the Bank's financial performance. The most important types of financial risks are credit risk, market risk, liquidity risk and other operating risks. Also market risk includes exchange rate risk, rate of return risk and other prices risks.

The Board Risk and Compliance and the Board Audit Committees are responsible for monitoring compliance with the Bank's risk management policies and procedures, and for reviewing the adequacy of the risk management framework in relation to the risks faced by the Bank. These Committees are assisted in these functions by the Risk and Compliance and Internal Audit units. The units undertake both regular and ad-hoc reviews of risk management controls and procedures, the results of which are reported to the Board Risk and Compliance and the Board Audit Committees.

All Board committees have both executive and non-executive members and report regularly to the Board of Directors on their activities. The Bank's risk management policies are established to identify and analyse the risks faced by the Bank, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Bank, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment, in which all employees understand their roles and obligations.



### 5.1. Credit risk

Credit risk is the risk that a customer or counterparty will default on its contractual obligations resulting in financial loss to the Bank. The Bank's main income generating activity is lending to customers and therefore credit risk is a principal risk. Credit risk mainly arises from loans and advances to customers and other banks (including related commitments to lend such as loan or credit card facilities), investments in debt securities and derivatives that are an asset position. The Bank considers all elements of credit risk exposure such as counterparty default risk, geographical risk and sector risk for risk management purposes.

For risk management purposes, credit risk arising on trading securities is managed independently, but reported as a component of market risk exposure.

#### 5.1.1. Credit risk measurement

The Board of Directors has delegated responsibility for the management of credit risk to the Credit Committee. A separate Credit department, reporting to the Credit Committee, is responsible for oversight of the Bank's credit risk, including:

- Formulating credit policies in consultation with business units, covering collateral requirements, credit assessment, risk grading and reporting, documentary and legal procedures, and compliance with regulatory and statutory requirements.
- Establishing the authorisation structure for the approval and renewal of credit facilities. Authorisation limits are allocated to business unit Credit Officers. Larger facilities require approval by Head of Credit, Credit Committee or the Board of Directors as appropriate.
- Reviewing and assessing credit risk. Credit assesses all credit exposures in excess of designated limits, prior to facilities being committed to customers by the business unit concerned. Renewals and reviews of facilities are subject to the same review process.
- Limiting concentrations of exposure to counterparties, geographies and industries (for loans and receivables), and by issuer, credit rating band, market liquidity and country (for investment securities).
- Categorising Bank's exposures according to the degree of risk of financial loss faced and to focus management on the attendant risks. The risk grading system is used in determining where impairment provisions may be required against specific credit exposures. The current risk grading framework consists of five grades reflecting varying degrees of risk of default and the availability of collateral or other credit risk mitigation. The responsibility for setting risk grades lies with the final approving executive / committee as appropriate. Risk grades are subject to regular reviews by Bank credit committee.
- Reviewing compliance of business units with agreed exposure limits, including those for selected industries, and product types. Regular reports are provided to Credit on the credit quality of local portfolios and appropriate corrective action is taken.
- Providing advice, guidance and specialist skills to business units to promote best practice throughout the Bank in the management of credit risk.

The internal audit function performs regular audits making sure that the established controls and procedures are adequately designed and implemented.

#### 5.1.2. Significant increase in credit risk

The Bank monitors all financial assets that are subject to impairment requirements to assess whether there has been a significant increase in credit risk since initial recognition. If there has been a significant increase in credit risk the Bank will measure the loss allowance based on lifetime rather than 12-month ECL.

#### 5.1.3. Incorporation of forward-looking information.

The Bank uses forward-looking information that is available without undue cost or effort in its assessment of significant increase of credit risk as well as in its measurement of ECL. The Bank employs experts who use external and internal information to generate a 'base case' scenario of future forecast of relevant economic variables along with a representative range of other possible forecast scenarios. The external information used includes economic data and forecasts published by governmental bodies and monetary authorities.

The Bank applies probabilities to the forecast scenarios identified. The base case scenario is the single most-likely outcome and consists of information used by the Bank for strategic planning and budgeting. The Bank has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using a statistical analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses. The Bank has not made changes in the estimation techniques or significant assumptions made during the reporting period.

### 5.1.4. Measurement of ECL

The Bank measures ECL considering the risk of default over the maximum contractual period (including extension options) over which the Bank is exposed to credit risk and not a longer period, even if contract extension or renewal is common business practice. However, for financial instruments such as revolving credit facilities and overdraft facilities that include drawn and an undrawn commitment component, the Bank's contractual ability to demand repayment and cancel the undrawn commitment does not limit the Bank's exposure to credit losses to the contractual notice period. The Bank has ensured that the appropriate methodology is used when calculating ECL for both accounting and regulatory purposes.

The measurement of ECL is based on probability weighted average credit loss. As a result, the measurement of the loss allowance should be the same regardless of whether it is measured on an individual basis or a collective basis (although measurement on a collective basis is more practical for large portfolios of items). In relation to the assessment of whether there has been a significant increase in credit risk it can be necessary to perform the assessment on a collective basis

The key inputs used for measuring ECL are:

- probability of default (PD).
- loss given default (LGD); and
- exposure at default (EAD).

#### Probability of default

PD is an estimate of the likelihood of default over a given time horizon. It is estimated as at a point in time. The calculation is based on statistical rating models and assessed using rating tools tailored to the various categories of counterparties and exposures.

In this case, the Bank does not have the benefit of the time horizon. After matching the Bank's sectors to the CBK sectors, the NPL ratio for each sector in the CBK report was obtained and assigned to the matched the Bank's sectors. The 12-month PDs were then modelled by taking these NPL ratios and weighting them using predictions from the CBK credit survey report on changes (rose, fell, remained unchanged) in sectorial NPL's.

The CBK credit survey report is a quarterly report that provides quarterly updates on the banking sector and the economy. Within the report is a summary of predictions of whether the NPL ratio for different sectors will rise, fall or remain unchanged as determined by different banks in the industry.

These three scenarios rise, fall and remain unchanged form the basis of the worst, best and base case scenarios respectively. The base scenario (remain unchanged) applies a 0% impact as this is possibility of no change in the sector NPL ratio. The impact of the worst case and base case scenarios occurring is based on the weighted average quarterly change in the prediction of the NPL ratios rising or falling, respectively, in the different sectors (weights are applied based on the NPL balance per sector).

Lifetime PDs were modelled by applying a growth/ decline factor to the 12-month PD. The factor is determined by taking the banking sector NPL ratios for the last three years, using weights, to project the NPL ratios for the next 4-5 years through a trend analysis and applying the year-on-year change in the NPL ratio as a growth/decline factor to the 12-month PD to obtain the lifetime year 1 PD.

Finally, a macroeconomic adjustment is applied onto the PD from the output of the multivariate regression analysis. Multivariate regression analysis is carried out by taking the year-on-year (Y-O-Y) change banking industry NPL ratio from 2002 to 2018 and regressing it against the Y-OY change in various macroeconomic factors with the source information being from Oxford economics.

#### Loss given default

Loss given default (LGD) is the magnitude of the likely loss if there is a default. This is computed as the loss the bank would experience after considering the discounted value of all possible cash flows that can be obtained from the borrower. The bank considers various forms of collateral in making this determination. The LGD models for secured assets consider forecasts of future collateral valuation considering sale discounts and time to realisation of collateral. LGD models for unsecured assets consider time of recovery, recovery rates and seniority of claims. The calculation is on a discounted cash flow basis, where the cash flows are discounted by the original EIR of the loan.

#### Exposure at default

Exposure at default (EAD) is an estimate of the exposure at a future default date, considering expected changes in the exposure after the reporting date, including repayments of principal and interest, and expected drawdowns on committed facilities.

The Bank's modelling approach for EAD reflects expected changes in the balance outstanding over the lifetime of the loan exposure that are permitted by the current contractual terms, such as amortisation profiles, early repayment or overpayment, changes in utilisation of undrawn commitments and credit mitigation actions taken before default. The Bank uses EAD models that reflect the characteristics of the portfolios. The ECL is computed on an annual basis, hence a rundown of the current outstanding balance to nil is calculated to determine the EAD at these annual points.

### 5.1.5. Internal credit risk ratings

In order to minimise credit risk, the Bank has tasked its credit management committee to develop and maintain the Bank’s credit risk grading to categorise exposures according to their degree of risk of default. The Bank’s credit risk grading framework comprises five categories. The credit rating information is based on a range of data that is determined to be predictive of the risk of default and applying experienced credit judgement. The nature of the exposure and type of borrower are taken into account in the analysis. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default.

The credit risk grades are designed and calibrated to reflect the risk of default as credit risk deteriorates. As the credit risk increases the difference in risk of default between grades changes. Each exposure is allocated to a credit risk grade at initial recognition, based on the available information about the counterparty. All exposures are monitored and the credit risk grade is updated to reflect current information. The monitoring procedures followed are both general and tailored to the type of exposure. The following data are typically used to monitor the Bank’s exposures:

- Delinquency in contractual payments of principal or interest.
- Cash flow difficulties experienced by the borrower.
- Breach of loan covenants or conditions.
- Initiation of bankruptcy proceedings.
- Deterioration of the borrower’s competitive position.
- Deterioration in the value of collateral

The Bank collects performance and default information about its credit risk exposures analysed by type of product and borrower. The table below provides a mapping of the Bank’s internal credit grades.

<b>Bank’s credit risk grades</b>	<b>Description CBK</b>	<b>Description IFRS 9</b>
Grade 1	Normal risk	Stage 1
Grade 2	Watch risk	Stage 2
Grade 3	Substandard risk	Stage 3
Grade 4	Doubtful risk	Stage 3
Grade 5	Loss	Stage 3

The Bank analyses all data collected using statistical models and estimates the remaining lifetime PD of exposures and how these are expected to change over time. The factors taken into account in this process include macro-economic data such as GDP growth, unemployment, benchmark interest rates and house prices. The Bank generates a ‘base case’ scenario of the future direction of relevant economic variables for each region as well as a representative range of other possible forecast scenarios. The Bank then uses these forecasts, which are probability-weighted, to adjust its estimates of PDs.

The Bank uses different criteria to determine whether credit risk has increased significantly per portfolio of assets. The criteria used are both quantitative changes in PDs as well as qualitative.

The Bank has monitoring procedures in place to make sure that the criteria used to identify significant increases in credit are effective, meaning that significant increase in credit risk is identified before the exposure is defaulted or when the asset becomes 30 days past due. The Bank performs periodic back-testing of its ratings to consider whether the drivers of credit risk that led to default were accurately reflected in the rating in a timely manner.

Below is a statement of institutional worthiness according to internal ratings, compared to CBK ratings and rates of provisions needed for assets impairment related to credit risk:

CBK Rating	Categorization	Provision %	Internal rating	Categorization
Normal	Low risk	1%	Grade 1	Performing loans
Watch	Watch list	3%	Grade 2	Watch list
Substandard	Substandard	20%	Grade 3	Non performing loans
Doubtful	Doubtful	100%	Grade 4	Non performing loans
Loss	Bad debts	100%	Grade 5	Non performing loans

#### 5.1.6. Maximum exposure to credit risk before collateral held

The Bank is exposed to credit risk arising on other financial assets as included in the statement of financial position. As part of the credit risk management system, the Bank's management reviews information on significant amounts. The Bank's management assesses the credit quality of each counterparty, taking into account its financial position, past experience and other factors. The credit risk on amounts due from Banking institutions, corporate bonds, government securities and balances with Central Bank of Kenya is limited because the counterparties are Banks, the governments and corporations with high credit ratings.

The amount that best represents the Bank's such exposure to credit risk, at the end of the reporting period is made up as follows:

	Sep. 30, 2021 Ksh Thousands	Dec. 31, 2020 Ksh Thousands
<b>On balance sheet items exposed to credit risk</b>		
Cash and balances with central bank	680,137	1,005,909
Due from banks	1,024,958	2,921,165
Less: Impairment provision	(1,957)	(5,826)
<b>Gross loans and advances to customers</b>	<b>5,710,789</b>	<b>5,047,239</b>
<b>Individual:</b>		
- Overdraft	24,533	55,335
- Personal loans	508,859	609,226
- Mortgages	70,818	52,425
<b>Corporate:</b>		
- Overdraft	1,104,795	1,065,442
- Loans	4,001,784	3,264,811
Impairment provision	(282,961)	(265,292)
Financial investments:		
- Debt instruments	4,754,002	3,218,475
Other assets	384,098	352,629
<b>Total</b>	<b>12,269,065</b>	<b>12,274,299</b>
<b>Off balance sheet items exposed to credit risk</b>		
Other contingent liabilities	220,900	-
Letters of credit (import and export)	812,119	85,506
Letter of guarantee	444,129	247,572
<b>Total</b>	<b>1,477,148</b>	<b>333,078</b>

The above table represents the Bank's Maximum exposure to credit risk on Sep 30, 2021, before taking into account any held collateral. For assets recognized on balance sheet, the exposures set out above are based on net carrying amounts as reported in the balance sheet. As shown above, 46.55% of the total maximum exposure is derived from loans and advances to customers, 13.90% due from banks while investments in debt instruments represent 38.75%.

Management is confident in its ability to continue to control and sustain minimal exposure of credit risk resulting from both the bank's loans and advances portfolio and debt instruments based on the following:

- 95.84% of the loans and advances are concentrated in the top two grades of the internal credit risk rating system.
- 87.55% of loans and advances portfolio are considered to be neither past due nor impaired.
- Loans and advances assessed individually are valued Ksh 0.13m.
- The Bank has implemented more prudent processes when granting loans and advances during the financial year ended on Sep.30, 2021.
- 100% of the investments in debt Instruments are Kenyan sovereign instruments.

**5.1.7. Classification of loans and other receivables**

**Stage 1 assets**

The Bank classifies loans and receivables under this category if they are up to date and in line with their contractual agreements. Such loans would have demonstrated the meeting of their financial and non-financial conditions and the borrowers would have proven capacity to repay the loans. These exposures will normally be maintained largely within approved facility programs and with no depiction of impairment or distress signs. These exposures are categorised as normal accounts (category 1) in accordance with the Central Bank of Kenya Prudential Guidelines.

**Stage 2 assets**

Loans and securities where contractual interest or principal payments are past due but the Bank believes that impairment is not appropriate on the basis of the level of security / collateral available and/or the stage of collection of amounts owed to the Bank. These loans are categorised as watch (category 2) in accordance with the Central Bank of Kenya Prudential Guidelines.

**Stage 3 assets**

Impaired loans and securities are loans and securities for which the Bank determines that it is probable that it will be unable to collect all principal and interest due according to the contractual terms of the loan / securities agreement(s). These loans are graded 3, 4 and 5 in accordance with the Central Bank of Kenya Prudential Guidelines.

**Loans with renegotiated terms**

Loans with renegotiated terms are loans that have been restructured due to deterioration in the borrower’s financial position and where the Bank has made concessions that it would not otherwise consider. Once the loan is restructured under these terms, it remains in this category for six months after which the category is reviewed. However, the amounts involved are insignificant.

**Allowances for impairment**

The Bank records an allowance for expected credit loss for all loans and other debt financial assets not held at FVPL, together with loan commitments and financial guarantee contracts. The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit losses or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months’ expected credit losses.

**Write-off policy**

The Bank writes off a loan / balance (and any related allowances for impairment losses) when the Credit Committee determines that the loans / securities are uncollectible. This determination is reached after considering information such as the occurrence of significant changes in the borrower/issuer’s financial position such that the borrower / issuer can no longer pay the obligation, or that proceeds from collateral will not be sufficient to pay back the entire exposure. For smaller balance loans, write off decisions are generally based on specific past due status.

**Collateral held**

The Bank holds collateral against loans and receivables to customers in the form of mortgage interests over property, other registered securities over assets, and guarantees. Estimates of fair value are based on the value of collateral assessed at the time of restructuring or downgrading of the account, and generally are not updated except when a loan is individually assessed as impaired or where there is a market for the security. Collateral is generally not held over loans and receivables to Banks, except when securities are held as part of reverse repurchase and securities borrowing activity. Collateral is usually not held against government securities, and no such collateral was held at Sep.30, 2021 (2020: nil).

**An estimate of the fair value of collateral and other security enhancements held against financial assets is shown below:**

**Loans and receivables to customers:**

	Sep. 30, 2021	Dec. 31, 2020
	Ksh Thousands	Ksh Thousands
<b>Stage 1 assets</b>		
Property	8,723,882	9,756,090
Other	5,570,230	3,858,094
<b>Stage 2 assets</b>		
Property	1,379,920	1,349,882
Other	178,520	947,985
<b>Stage 3 assets</b>		
Property	1,048,000	343,250
Other	67,145	80,535
<b>Total</b>	<b>16,967,697</b>	<b>16,335,836</b>

The main types of collateral and the types of assets these are associated with are listed in the table below. The collateral presented relates to instruments that are measured at FVTOCI, amortised cost and at FVTPL.

	Percentage of Exposure that is subject to collateral		Type of Collateral held
Loans and advances to banks	-	-	-
Mortgage lending	100%	100%	Property
Personal lending	100%	100%	Property, equipment & insurance bonds
Corporate lending	100%	100%	Property equipment, Stock, insurance bonds

The Bank holds collateral to mitigate against the credit risk of its financial instruments. Accordingly, where the forced sale value of the collateral is higher than the total credit risk exposure for any financial instrument, after the consideration of the time to realisation of the collateral, no loss allowance is recognised at Sep.30, 2021. There was no change in the Bank's collateral policy during the year. More details with regards to collateral held for certain classes of financial assets is listed above.

### 5.1.8. Credit quality

#### Concentrations of risk

The Bank monitors concentrations of credit risk by sector. Details of significant concentrations of the Bank's assets, liabilities and items off the statement of financial position by industry are as detailed below:

#### Advances to customers

	Sep. 30, 2021 Ksh Thousands	Sep. 30, 2021 %	Dec. 31, 2020 Ksh Thousands	Dec. 31, 2020 %
Agriculture	130,220	2%	-	0%
Building and Construction	681,085	11%	664,411	13%
Business Services	348,144	6%	417,217	9%
Electricity and Water	4,912	0%	13,417	0%
Finance and Insurance	721,337	13%	227,711	5%
Manufacturing	520,446	9%	518,378	10%
Mining and Quarrying	149,783	3%	172,411	3%
Other Activities and Enterprises	745,853	13%	607,533	12%
Real Estate	214,014	4%	236,273	5%
Personal/Household	604,210	11%	716,986	14%
Transport & Communication	434,151	8%	343,657	7%
Wholesale and Retail Trade	1,156,634	20%	1,129,245	22%
<b>Total</b>	<b>5,710,789</b>	<b>100%</b>	<b>5,047,239</b>	<b>100%</b>

#### Customer Deposits

	Sep. 30, 2021 Ksh Thousands	Sep. 30, 2021 %	Dec. 31, 2020 Ksh Thousands	Dec. 31, 2020 %
Non-profit institutions and individuals	4,711,593	59%	4,964,796	61%
Private enterprises	3,251,570	41%	2,716,542	34%
Insurance companies	56,473	0.7%	387,176	5%
<b>Total</b>	<b>8,019,636</b>	<b>100%</b>	<b>8,068,514</b>	<b>100%</b>

#### Off balance sheet items

	Sep. 30, 2021 Ksh Thousands	Sep. 30, 2021 %	Dec. 31, 2020 Ksh Thousands	Dec. 31, 2020 %
Building and Construction	279,790	22%	207,818	63%
Business Services	91,296	7%	-	-
Electricity and Water	82,539	7%	44,538	13%
Finance and Insurance	231,526	3%	9,152	3%
Manufacturing	530,576	8%	28,104	8%
Other Activities and Enterprises	1,000	5%	18,280	5%
Real Estate	1,000	1%	3,036	1%
Wholesale and Retail Trade	249,421	7%	22,150	7%
Transport and Communication	10,000	0%	-	0%
<b>Total</b>	<b>1,477,148</b>	<b>100%</b>	<b>333,078</b>	<b>100%</b>

**5.1.9. Loans and advances**

Loans and advances are summarized as follows:

	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
	<b><u>Loans and advances to customers</u></b>	<b><u>Loans and advances to customers</u></b>
Gross Loans and advances	5,710,789	5,047,239
Less:		
Impairment provision	<u>(282,961)</u>	<u>(265,292)</u>
Net	<u>5,427,828</u>	<u>4,781,947</u>

**Total balances of loans and facilities to customers divided by stages:**
**Sep.30, 2021**

	<b><u>Stage 1: Expected credit losses over 12 months</u></b>	<b><u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u></b>	<b><u>Stage 3: Expected credit losses Over a lifetime Credit default</u></b>	<b><u>Individually impaired</u></b>	<b><u>Total</u></b>
Individuals	477,498	75,219	51,493	-	604,210
Corporate and Business Banking	4,522,057	398,282	186,240	-	5,106,579
<b>Total</b>	<b><u>4,999,555</u></b>	<b><u>473,501</u></b>	<b><u>237,733</u></b>	<b><u>-</u></b>	<b><u>5,710,789</u></b>

Dec.31, 2020

	<b><u>Stage 1: Expected credit losses over 12 months</u></b>	<b><u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u></b>	<b><u>Stage 3: Expected credit losses Over a lifetime Credit default</u></b>	<b><u>Individually impaired</u></b>	<b><u>Total</u></b>
Individuals	623,841	37,626	55,519	-	716,986
Corporate and Business Banking	3,681,918	584,160	64,175	-	4,330,253
Total	<u>4,305,759</u>	<u>621,786</u>	<u>119,694</u>	<u>-</u>	<u>5,047,239</u>

**Expected credit losses for loans and facilities to customers divided by stages:**
**Sep.30, 2021**

	<b><u>Stage 1: Expected credit losses over 12 months</u></b>	<b><u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u></b>	<b><u>Stage 3: Expected credit losses Over a lifetime Credit default</u></b>	<b><u>Individually impaired</u></b>	<b><u>Total</u></b>
Individuals	6,040	7,302	51,493	-	64,835
Corporate and Business Banking	66,303	15,240	136,583	-	218,126
<b>Total</b>	<b><u>72,343</u></b>	<b><u>22,542</u></b>	<b><u>188,076</u></b>	<b><u>-</u></b>	<b><u>282,961</u></b>

Dec.31, 2020

	<b><u>Stage 1: Expected credit losses over 12 months</u></b>	<b><u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u></b>	<b><u>Stage 3: Expected credit losses Over a lifetime Credit default</u></b>	<b><u>Individually impaired</u></b>	<b><u>Total</u></b>
Individuals	42,302	17,299	55,519	-	115,120
Corporate and Business Banking	52,717	33,280	64,174	-	150,171
Total	<u>95,019</u>	<u>50,579</u>	<u>119,693</u>	<u>-</u>	<u>265,291</u>



The total balances of loans and facilities divided according to the internal classification:

**Corporate and Business Banking loans:**

Sep.30, 2021	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-14%	4,522,057	-	-	-	4,522,057
Grade 2: Watch	14%-28%	-	398,282	-	-	398,282
Grade 3: Substandard	100%	-	-	144,630	-	144,630
Grade 4: Doubtful	100%	-	-	35,952	-	35,952
Grade 5: Loss	100%	-	-	5,659	-	5,659

**Individual Loans:**

Sep.30, 2021	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-15%	477,498	-	-	-	477,498
Grade 2: Watch	15%-30%	-	75,219	-	-	75,219
Grade 3: Substandard	100%	-	-	-	-	-
Grade 4: Doubtful	100%	-	-	2,536	-	2,536
Grade 5: Loss	100%	-	-	48,957	-	48,957

Corporate and Business Banking loans:

Dec.31, 2020	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-15%	3,681,918	-	-	-	3,681,918
Grade 2: Watch	15%-27%	-	584,160	-	-	584,160
Grade 3: Substandard	100%	-	-	61,804	-	61,804
Grade 4: Doubtful	100%	-	-	2,371	-	2,371
Grade 5: Loss	100%	-	-	-	-	-

Individual Loans:

Dec.31, 2020	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-16%	623,841	-	-	-	623,841
Grade 2: Watch	16%-32%	-	37,625	-	-	37,625
Grade 3: Substandard	100%	-	-	31,788	-	31,788
Grade 4: Doubtful	100%	-	-	23,731	-	23,731
Grade 5: Loss	100%	-	-	-	-	-



Expected credit losses divided by internal classification:

Corporate and Business Banking loans:

Sep.30, 2021	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-14%	66,303	-	-	-	66,303
Grade 2: Watch	14%-28%	-	15,241	-	-	15,241
Grade 3: Substandard	100%	-	-	100,528	-	100,528
Grade 4: Doubtful	100%	-	-	30,396	-	30,396
Grade 5: Loss	100%	-	-	5,659	-	5,659

Individual Loans:

Sep.30, 2021	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-15%	6,040	-	-	-	6,040
Grade 2: Watch	15%-30%	-	7,302	-	-	7,302
Grade 3: Substandard	100%	-	-	-	-	-
Grade 4: Doubtful	100%	-	-	2,536	-	2,536
Grade 5: Loss	100%	-	-	48,957	-	48,957

Corporate and Business Banking loans:

Dec.31, 2020	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-15%	52,716	-	-	-	52,716
Grade 2: Watch	15%-27%	-	33,281	-	-	33,281
Grade 3: Substandard	100%	-	-	61,410	-	61,410
Grade 4: Doubtful	100%	-	-	2,765	-	2,765
Grade 5: Loss	100%	-	-	-	-	-

Individual Loans:

Dec.31, 2020	<u>Scope of probability of default (PD)</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
Grade 1: Normal	1%-16%	42,302	-	-	-	42,302
Grade 2: Watch	16%-32%	-	17,299	-	-	17,299
Grade 3: Substandard	100%	-	-	29,689	-	29,689
Grade 4: Doubtful	100%	-	-	25,830	-	25,830
Grade 5: Loss	100%	-	-	-	-	-

The following table provides information on the quality of financial assets during the financial period:

Sep.30, 2021

<u>Due from banks</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	1,024,958	-	-	1,024,958
Grade 2: Watch	-	-	-	-
Grade 3: Substandard	-	-	-	-
Grade 4: Doubtful	-	-	-	-
Grade 5: Loss	-	-	-	-
<b>Total</b>	<b>1,024,958</b>	<b>-</b>	<b>-</b>	<b>1,024,958</b>
Less: Impairment provision	(1,957)	-	-	(1,957)
<b>Net</b>	<b>1,023,001</b>	<b>-</b>	<b>-</b>	<b>1,023,001</b>

<u>Individual Loans:</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	477,498	-	-	477,498
Grade 2: Watch	-	75,219	-	75,219
Grade 3: Substandard	-	-	-	-
Grade 4: Doubtful	-	-	2,536	2,536
Grade 5: Loss	-	-	48,957	48,957
<b>Total</b>	<b>477,498</b>	<b>75,219</b>	<b>51,493</b>	<b>604,210</b>
Less: Impairment provision	(6,040)	(7,302)	(51,493)	(64,835)
<b>Net</b>	<b>471,458</b>	<b>67,917</b>	<b>-</b>	<b>539,375</b>

<u>Corporate and Business Banking loans:</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	4,522,057	-	-	4,522,057
Grade 2: Watch	-	398,282	-	398,282
Grade 3: Substandard	-	-	144,630	144,630
Grade 4: Doubtful	-	-	35,952	35,952
Grade 5: Loss	-	-	5,659	5,659
<b>Total</b>	<b>4,522,057</b>	<b>398,282</b>	<b>186,240</b>	<b>5,106,579</b>
Less: Impairment provision	(66,303)	(15,241)	(136,583)	(218,126)
<b>Net</b>	<b>4,455,754</b>	<b>383,041</b>	<b>49,658</b>	<b>4,888,453</b>

<u>Financial Assets at Fair value through OCI</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	3,199,294	-	-	3,199,294
Grade 2: Watch	-	-	-	-
Grade 3: Substandard	-	-	-	-
Grade 4: Doubtful	-	-	-	-
Grade 5: Loss	-	-	-	-
<b>Total</b>	<b>3,199,294</b>	<b>-</b>	<b>-</b>	<b>3,199,294</b>
Less: Impairment provision	-	-	-	-
<b>Net</b>	<b>3,199,294</b>	<b>-</b>	<b>-</b>	<b>3,199,294</b>

The following table provides information on the quality of financial assets during the financial period:

Dec.31, 2020				Ksh Thousands
<u>Due from banks</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	2,921,165	-	-	2,921,165
Grade 2: Watch	-	-	-	-
Grade 3: Substandard	-	-	-	-
Grade 4: Doubtful	-	-	-	-
Grade 5: Loss	-	-	-	-
Total	<u>2,921,165</u>	<u>-</u>	<u>-</u>	<u>2,921,165</u>
Less:Impairment provision	<u>(5,826)</u>	<u>-</u>	<u>-</u>	<u>(5,826)</u>
Net	<u>2,915,339</u>	<u>-</u>	<u>-</u>	<u>2,915,339</u>

<u>Individual Loans:</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	623,841	-	-	623,841
Grade 2: Watch	-	37,625	-	37,625
Grade 3: Substandard	-	-	31,788	31,788
Grade 4: Doubtful	-	-	23,731	23,731
Grade 5: Loss	-	-	-	-
Total	<u>623,841</u>	<u>37,625</u>	<u>55,519</u>	<u>716,986</u>
Less:Impairment provision	<u>(42,302)</u>	<u>(17,299)</u>	<u>(55,520)</u>	<u>(115,120)</u>
Net	<u>581,539</u>	<u>20,327</u>	<u>(0)</u>	<u>601,865</u>

<u>Corporate and Business Banking loans:</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	3,681,918	-	-	3,681,918
Grade 2: Watch	-	584,160	-	584,160
Grade 3: Substandard	-	-	61,804	61,804
Grade 4: Doubtful	-	-	2,371	2,371
Grade 5: Loss	-	-	-	-
Total	<u>3,681,918</u>	<u>584,160</u>	<u>64,175</u>	<u>4,330,253</u>
Less:Impairment provision	<u>(52,716)</u>	<u>(33,281)</u>	<u>(64,175)</u>	<u>(150,172)</u>
Net	<u>3,629,202</u>	<u>550,880</u>	<u>-</u>	<u>4,180,082</u>

<u>Financial Assets at Fair value through OCI</u>	<u>Stage 1</u>	<u>Stage 2</u>	<u>Stage 3</u>	<u>Total</u>
<u>Credit rating</u>	<u>12 months</u>	<u>Life time</u>	<u>Life time</u>	
Grade 1: Normal	1,423,444	-	-	1,423,444
Grade 2: Watch	-	-	-	-
Grade 3: Substandard	-	-	-	-
Grade 4: Doubtful	-	-	-	-
Grade 5: Loss	-	-	-	-
Total	<u>1,423,444</u>	<u>-</u>	<u>-</u>	<u>1,423,444</u>
Less:Impairment provision	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net	<u>1,423,444</u>	<u>-</u>	<u>-</u>	<u>1,423,444</u>

The following table shows changes in expected ECL losses between the beginning and end of the period as a result of these factors:

Sep.30, 2021

Ksh Thousands

<b>Due from banks</b>	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
Provision for credit losses on 1 January 2021	5,826	-	-	5,826
New financial assets purchased or issued	1,957	-	-	1,957
Matured or disposed financial assets	(5,826)	-	-	(5,826)
Transferred to stage 1	-	-	-	-
Transferred to stage 2	-	-	-	-
Transferred to stage 3	-	-	-	-
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>1,957</b>	<b>-</b>	<b>-</b>	<b>1,957</b>

<b>Individual Loans:</b>	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
Provision for credit losses on 1 January 2021	42,302	17,299	55,519	115,121
Impairment during the period	(36,262)	(9,997)	(4,026)	(50,285)
Write off during the period	-	-	-	-
Recoveries	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>6,040</b>	<b>7,302</b>	<b>51,493</b>	<b>64,835</b>

<b>Corporate and Business Banking loans:</b>	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
	<b>12 months</b>	<b>Life time</b>	<b>Life time</b>	
Provision for credit losses on 1 January 2021	52,716	33,280	64,175	150,171
New financial assets purchased or issued	58,721	11,856	9,419	79,995
Matured or disposed financial assets	(14,913)	(8,442)	(5,450)	(28,805)
Transferred to stage 1	13,622	(552)	(623)	12,448
Transferred to stage 2	(4,784)	10,687	(5,731)	173
Transferred to stage 3	(102,430)	(12,409)	178,657	63,818
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	63,370	(19,179)	(103,864)	(59,672)
Recoveries	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>66,303</b>	<b>15,241</b>	<b>136,583</b>	<b>218,126</b>

<b>Financial Assets at Fair value through OCI</b>	<b>Stage 1</b>	<b>Stage 2</b>	<b>Stage 3</b>	<b>Total</b>
	<b>12 months</b>	<b>Life time</b>	<b>Life time</b>	
Provision for credit losses on 1 January 2021	-	-	-	-
New financial assets purchased or issued	-	-	-	-
Matured or disposed financial assets	-	-	-	-
Transferred to stage 1	-	-	-	-
Transferred to stage 2	-	-	-	-
Transferred to stage 3	-	-	-	-
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The following table shows changes in expected ECL losses between the beginning and end of the period as a result of these factors:

Dec.31, 2020

<b>Due from banks</b>	<b><u>Stage 1</u></b>	<b><u>Stage 2</u></b>	<b><u>Stage 3</u></b>	<b><u>Total</u></b>
Provision for credit losses on 1 January 2020	2,602	-	-	2,602
New financial assets purchased or issued	5,826	-	-	5,826
Matured or disposed financial assets	(2,602)	-	-	(2,602)
Transferred to stage 1	-	-	-	-
Transferred to stage 2	-	-	-	-
Transferred to stage 3	-	-	-	-
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>5,826</b>	<b>-</b>	<b>-</b>	<b>5,826</b>
<b>Individual Loans:</b>	<b><u>Stage 1</u></b>	<b><u>Stage 2</u></b>	<b><u>Stage 3</u></b>	<b><u>Total</u></b>
Provision for credit losses on 1 January 2020	10,430	1,906	49	12,384
Impairment during the period	31,872	15,393	55,470	102,736
Write off during the period	-	-	-	-
Recoveries	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>42,302</b>	<b>17,299</b>	<b>55,519</b>	<b>115,121</b>
<b>Corporate and Business Banking loans:</b>	<b><u>Stage 1</u></b>	<b><u>Stage 2</u></b>	<b><u>Stage 3</u></b>	<b><u>Total</u></b>
	<b><u>12 months</u></b>	<b><u>Life time</u></b>	<b><u>Life time</u></b>	
Provision for credit losses on 1 January 2020	28,221	9,585	4,276	42,082
New financial assets purchased or issued	29,831	11,508	43,736	85,075
Matured or disposed financial assets	(55,917)	-	13,398	(42,519)
Transferred to stage 1	22,885	-	-	22,885
Transferred to stage 2	17,745	4,465	-	22,210
Transferred to stage 3	9,951	7,723	2,765	20,439
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	-	-	-	-
Recoveries	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>52,716</b>	<b>33,280</b>	<b>64,175</b>	<b>150,171</b>
<b>Financial Assets at Fair value through OCI</b>	<b><u>Stage 1</u></b>	<b><u>Stage 2</u></b>	<b><u>Stage 3</u></b>	<b><u>Total</u></b>
	<b><u>12 months</u></b>	<b><u>Life time</u></b>	<b><u>Life time</u></b>	
Provision for credit losses on 1 January 2020	-	-	-	-
New financial assets purchased or issued	-	-	-	-
Matured or disposed financial assets	-	-	-	-
Transferred to stage 1	-	-	-	-
Transferred to stage 2	-	-	-	-
Transferred to stage 3	-	-	-	-
Changes in the probability of default and loss in case of default and the exposure at default	-	-	-	-
Changes to model assumptions and methodology	-	-	-	-
Write off during the period	-	-	-	-
Cumulative foreign currencies translation differences	-	-	-	-
<b>Ending balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

As discussed in the significant increase in credit risk section, under the Bank's monitoring procedures a significant increase in credit risk is identified before the exposure has defaulted, and at the latest when the exposure becomes 30 days past due. The table below provides an analysis of the gross carrying amount of loans and advances to customers by past due status.

**Loans and advances to customers**

Ksh Thousands	
Gross	
<b>Sep.30, 2021</b>	
IFRS 9 Stage 1 (0- 30 days)	4,999,555
IFRS 9 Stage 2 (31- 90 days)	473,501
IFRS 9 Stage 3(Over 90 days)	237,733
<b>Total</b>	<b>5,710,789</b>

**Dec.31, 2020**

IFRS 9 Stage 1 (0- 30 days)	4,305,759
IFRS 9 Stage 2 (31- 90 days)	621,785
IFRS 9 Stage 3(Over 90 days)	119,695
<b>Total</b>	<b>5,047,239</b>

**Loans and advances restructured**

Restructuring activities include rescheduling arrangements, applying obligatory management programs, modifying and deferral of payments. The application of restructuring policies are based on indicators or criteria of credit performance of the borrower that is based on the personal judgment of the management, which indicate that payment will most likely continue. Restructured loans at the end of the period were as below:

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
<b>Loans and advances to customer</b>		
Corporates	159,696	229,050
Individuals	-	47,477
<b>Total</b>	<b>159,696</b>	<b>276,527</b>

**5.1.10. Financial investments:**

The following table represents an analysis of financial investment balances by rating agencies at the end of the year based on Standard & Poor's valuation and its equivalent.

Sep.30, 2021

Ksh Thousands

<u>Amortized cost</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
	AAA	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	1,554,708	-	-	-	1,554,708
Not rated	-	-	-	-	-
<b>Total</b>	<b>1,554,708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,554,708</b>

Sep.30, 2021

<u>Fair value through OCI</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
	AAA	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	3,199,294	-	-	-	3,199,294
Not rated	-	-	-	-	-
<b>Total</b>	<b>3,199,294</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,199,294</b>

The following table represents an analysis of financial investment balances by rating agencies at the end of the period based on Standard & Poor's valuation and its equivalent.

Dec.31, 2020

Amortized cost

Ksh Thousands

	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
AAA	-	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	1,795,031	-	-	-	1,795,031
Not rated	-	-	-	-	-
<b>Total</b>	<u>1,795,031</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,795,031</u>

Dec.31, 2020

Ksh Thousands

<u>Fair value through OCI</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
AAA	-	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	1,423,444	-	-	-	1,423,444
Not rated	-	-	-	-	-
<b>Total</b>	<u>1,423,444</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,423,444</u>

The following table shows the analysis of impairment on credit losses of financial investments by rating agencies at the end of the period based on Standard & Poor's valuation and its equivalent.

Sep.30, 2021

<u>Fair value through OCI</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
AAA	-	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	-	-	-	-	-
Not rated	-	-	-	-	-
<b>Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Dec.31, 2020

<u>Fair value through OCI</u>	<u>Stage 1: Expected credit losses over 12 months</u>	<u>Stage 2: Expected credit losses Over a lifetime that is not creditworthy</u>	<u>Stage 3: Expected credit losses Over a lifetime Credit default</u>	<u>Individually impaired</u>	<u>Total</u>
AAA	-	-	-	-	-
AA+ to -AA	-	-	-	-	-
A to -A+	-	-	-	-	-
Less than -A	-	-	-	-	-
Not rated	-	-	-	-	-
<b>Total</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

5.1.11. Concentration of risks of financial assets with credit risk exposure

5.1.11.1. Geographical sectors

Following is a breakdown of the Bank's main credit exposure at their book values categorized by geographical region at the end of the period.

The Bank has allocated exposures to regions based on the country of domicile of its counterparties.

	Ksh Thousands			
	<u>Nairobi</u>	<u>Coast</u>	<u>Rift valley</u>	<u>Total</u>
<b>Sep.30, 2021</b>				
Cash and balances with Central Bank of Kenya	642,068	20,452	17,616	680,137
Due from banks	1,024,958	-	-	1,024,958
Less: Impairment provision	(1,957)	-	-	(1,957)
<b>Gross loans and advances to customers</b>				
<b>Individual:</b>				
- Overdrafts	24,533	-	-	24,533
- Personal loans	444,427	60,810	3,622	508,859
- Mortgages	38,108	18,124	14,586	70,818
<b>Corporate:</b>				
- Overdrafts	785,266	228,208	91,320	1,104,795
- Other loans	1,979,892	1,531,808	490,083	4,001,784
Impairment provision	(223,543)	(49,258)	(10,160)	(282,961)
<b>Financial investments:</b>				
-Debt instruments	4,754,002	-	-	4,754,002
<b>Total</b>	<b>9,467,754</b>	<b>1,810,145</b>	<b>607,069</b>	<b>11,884,968</b>

	<u>Nairobi</u>	<u>Coast</u>	<u>Rift valley</u>	<u>Total</u>
<b>Dec.31, 2020</b>				
Cash and balances with Central Bank of Kenya	969,021	23,237	13,651	1,005,909
Due from banks	2,921,165	-	-	2,921,165
Less: Impairment provision	(5,826)	-	-	(5,826)
Gross loans and advances to customers				
Individual:				
- Overdrafts	51,010	4,325	-	55,335
- Personal loans	521,594	82,524	5,108	609,226
- Mortgages	23,440	13,785	15,200	52,425
Corporate:				
- Overdrafts	745,604	202,122	117,716	1,065,442
- Other loans	2,386,913	537,999	339,899	3,264,811
Impairment provision	(239,912)	(18,454)	(6,926)	(265,292)
<b>Financial investments:</b>				
-Debt instruments	3,218,475	-	-	3,218,475
<b>Total</b>	<b>10,591,484</b>	<b>845,539</b>	<b>484,647</b>	<b>11,921,670</b>



5.1.11.2. Industry sectors

The following table analyses the Bank's main credit exposure at their book value categorized by the customers activities.

Ksh Thousands

Sep.30, 2021	<u>Agriculture</u>	<u>Building and Construction</u>	<u>Business Services</u>	<u>Electricity and Water</u>	<u>Finance and Insurance</u>	<u>Individual</u>	<u>Manufacturing</u>	<u>Government sector</u>	<u>Mining and Quarrying</u>	<u>Other Activities and</u>	<u>Real estate</u>	<u>Transport and Communication</u>	<u>Wholesale and retail trade</u>	<u>Total</u>
Cash and balances with Central Bank of Kenya	-	-	-	-	680,137	-	-	-	-	-	-	-	-	680,137
Due from banks	-	-	-	-	1,024,958	-	-	-	-	-	-	-	-	1,024,958
Less:Impairment provision	-	-	-	-	(1,957)	-	-	-	-	-	-	-	-	(1,957)
<b>Gross loans and advances to customers</b>														
<b>Individual:</b>														
- Overdrafts	-	-	-	-	-	24,533	-	-	-	-	-	-	-	24,533
- Personal loans	-	-	-	-	-	508,859	-	-	-	-	-	-	-	508,859
- Mortgages	-	-	-	-	-	70,818	-	-	-	-	-	-	-	70,818
<b>Corporate:</b>														
- Overdrafts	-	141,507	47,580	-	78,072	-	88,134	-	-	141,733	21,234	157,328	429,207	1,104,795
- Loans	130,220	539,578	300,564	4,912	643,265	-	432,313	-	149,783	604,121	192,780	276,823	727,427	4,001,784
Impairment provision	(263)	(70,190)	(16,084)	(19)	(3,309)	(64,835)	(19,879)	-	(46)	(28,685)	(757)	(20,819)	(58,077)	(282,961)
<b>Net loans and advances to customers</b>	<b>129,957</b>	<b>610,895</b>	<b>332,060</b>	<b>4,893</b>	<b>718,028</b>	<b>539,375</b>	<b>500,567</b>	<b>-</b>	<b>149,737</b>	<b>717,168</b>	<b>213,256</b>	<b>413,332</b>	<b>1,098,558</b>	<b>5,427,828</b>
<b>Financial investments:</b>														
-Debt instruments	-	-	-	-	-	-	-	4,754,002	-	-	-	-	-	4,754,002
<b>Total</b>	<b>129,957</b>	<b>610,895</b>	<b>332,060</b>	<b>4,893</b>	<b>2,421,167</b>	<b>539,375</b>	<b>500,567</b>	<b>4,754,002</b>	<b>149,737</b>	<b>717,168</b>	<b>213,256</b>	<b>413,332</b>	<b>1,098,558</b>	<b>11,884,968</b>

Dec.31, 2020	<u>Agriculture</u>	<u>Building and Construction</u>	<u>Business Services</u>	<u>Electricity and Water</u>	<u>Finance and Insurance</u>	<u>Individual</u>	<u>Manufacturing</u>	<u>Government sector</u>	<u>Mining and Quarrying</u>	<u>Other Activities and</u>	<u>Real estate</u>	<u>Transport and Communication</u>	<u>Wholesale and retail trade</u>	<u>Total</u>
Cash and balances with Central Bank of Kenya	-	-	-	-	1,005,909	-	-	-	-	-	-	-	-	1,005,909
Due from banks	-	-	-	-	2,921,165	-	-	-	-	-	-	-	-	2,921,165
Less:Impairment provision	-	-	-	-	(5,826)	-	-	-	-	-	-	-	-	(5,826)
<b>Gross loans and advances to customers</b>														
<b>Individual:</b>														
- Overdrafts	-	-	-	-	-	55,335	-	-	-	-	-	-	-	55,335
- Personal loans	-	-	-	-	-	609,226	-	-	-	-	-	-	-	609,226
- Mortgages	-	-	-	-	-	52,425	-	-	-	-	-	-	-	52,425
<b>Corporate:</b>														
- Overdrafts	-	226,783	50,336	-	68,848	-	91,084	-	-	242,520	23,572	5,256	357,044	1,065,442
- Direct loans	-	437,629	366,881	13,417	158,863	-	427,294	-	172,411	365,013	212,702	338,401	772,201	3,264,811
Impairment provision	-	(5,671)	(12,175)	(22)	-	(115,120)	(20,895)	-	(158)	(49,110)	(1,204)	(24,982)	(35,955)	(265,292)
<b>Net loans and advances to customers</b>	<b>-</b>	<b>658,740</b>	<b>405,043</b>	<b>13,394</b>	<b>227,711</b>	<b>601,865</b>	<b>497,483</b>	<b>-</b>	<b>172,253</b>	<b>558,423</b>	<b>235,070</b>	<b>318,675</b>	<b>1,093,290</b>	<b>4,781,947</b>
<b>Financial investments:</b>														
-Debt instruments	-	-	-	-	-	-	-	3,218,475	-	-	-	-	-	3,218,475
<b>Total</b>	<b>-</b>	<b>658,740</b>	<b>405,043</b>	<b>13,394</b>	<b>4,148,959</b>	<b>601,865</b>	<b>497,483</b>	<b>3,218,475</b>	<b>172,253</b>	<b>558,423</b>	<b>235,070</b>	<b>318,675</b>	<b>1,093,290</b>	<b>11,921,670</b>

**5.2. Market risk**

The objective of market risk management process is to manage and control market risk exposures in order to optimise return on risk while maintaining a market profile as a provider of financial products and services. Market risk is the risk that movement in market factors, including interest rates and foreign currency exchange rates, will reduce income or value of portfolio.

The Bank's Risk and Compliance Department is responsible for the development of detailed market risk management policies and for the day to day implementation of those policies.

**5.2.1. Market risk measurement techniques**

As part of the management of market risk, the Bank undertakes various hedging strategies and enters into interest rate swaps to match the interest rate risk associated with the fixed-rate long-term debt instrument and loans to which the fair value option has been applied .

**5.2.2. Foreign exchange risk**

The Bank operates in Kenya and its assets and liabilities are carried in Kenya shilling. The Bank maintains trade with correspondent Banks and takes deposits and lends in foreign currencies.

The Bank's currency position and exposure are managed within the exposure guideline of 20% of the core capital as stipulated by the Central Bank of Kenya. This position is reviewed on a daily basis by the management. The table below summarises the Bank's exposure to foreign exchange rate risk as at Sep.30, 2021 . Included in the table are the Bank's financial instruments at carrying amounts categorised by currency.

Sep.30, 2021	<u>Ksh</u>	<u>USD</u>	<u>EUR</u>	<u>GBP</u>	<u>Other</u>	Ksh Thousands <u>Total</u>
<b>Financial assets</b>						
Cash and balances with central bank	563,466	95,214	8,947	12,510	-	680,137
Gross due from banks	196	1,000,912	15,446	6,293	154	1,023,001
Gross loans and advances to customers	4,883,334	827,454	1	-	-	5,710,789
Derivative financial instruments	-	-	-	-	-	-
<b>Financial investments</b>						
Gross financial investment securities	4,754,002	-	-	-	-	4,754,002
<b>Total financial assets</b>	<u>10,200,998</u>	<u>1,923,580</u>	<u>24,393</u>	<u>18,803</u>	<u>154</u>	<u>12,167,928</u>
<b>Financial liabilities</b>						
Due to banks	-	-	22,412	-	-	22,412
Due to customers	7,158,035	840,031	2,308	19,262	-	8,019,636
Derivative financial instruments	-	1,387	-	-	-	1,387
<b>Total financial liabilities</b>	<u>7,158,035</u>	<u>841,419</u>	<u>24,720</u>	<u>19,262</u>	<u>-</u>	<u>8,043,435</u>
<b>Net on-balance sheet financial position</b>	<u>3,042,963</u>	<u>1,082,162</u>	<u>(327)</u>	<u>(459)</u>	<u>154</u>	<u>4,124,493</u>

<b>Dec.31, 2020</b>	<b><u>Ksh</u></b>	<b><u>USD</u></b>	<b><u>EUR</u></b>	<b><u>GBP</u></b>	<b><u>Other</u></b>	
Total financial assets	9,101,230	3,018,223	22,939	42,907	1,664	12,186,962
Total financial liabilities	7,258,939	767,255	14,607	41,118	-	8,081,918
Net on statement of financial position	<u>1,842,291</u>	<u>2,250,968</u>	<u>8,332</u>	<u>1,789</u>	<u>1,664</u>	<u>4,105,044</u>

### Foreign exchange risk – Appreciation/Depreciation of KSh against other currencies by 10%.

The Foreign Exchange risks sensitivity analysis is based on the following assumptions;

- Foreign exchange exposures represent net currency positions of all currencies other than Kenya Shillings.
- The Currency risk sensitivity analysis is based on the assumption that all net currency positions are highly effective.
- The Base currency in which the Bank’s business is transacted is Kenya Shillings.

The table below sets out the impact on future earnings of an incremental 10% parallel fall or rise in all foreign currencies at the beginning of each quarter during the 6 months from 1 January 2021.

Assuming no management actions, a series of such rises and falls would impact the future earnings and capital as illustrated in the table below;

<b>Sep.30, 2021</b>	Ksh Thousands		
	<b>Amount</b>	<b><u>Scenario 1</u></b> 10% appreciation	<b><u>Scenario 2</u></b> 10% depreciation
<b>Adjusted Core Capital</b>	<b>4,069,800</b>	<b>4,071,248</b>	<b>4,068,353</b>
<b>Adjusted Total Capital</b>	<b>4,069,800</b>	<b>4,071,248</b>	<b>4,068,353</b>
<b>Risk Weighted Assets (RWA)</b>	<b><u>10,721,308</u></b>	<b><u>10,721,308</u></b>	<b><u>10,721,308</u></b>
<b>Adjusted Core Capital to RWA</b>	<b><u>37.96%</u></b>	<b><u>37.97%</u></b>	<b><u>37.95%</u></b>
<b>Adjusted Total Capital to RWA*</b>	<b><u>37.96%</u></b>	<b><u>37.97%</u></b>	<b><u>37.95%</u></b>

\*all variables are constant except for movement of the foreign exchange rate under each scenario

**5.2.3. Interest rate risk**

The Bank is exposed to the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The maturities of asset and liabilities and the ability to replace at an acceptable cost, interest-bearing liabilities as they mature, are important factors in assessing the Bank's exposure to changes in interest rates and liquidity. Interest rates on advances to customers and other risk assets are either pegged to the Bank's base lending or the treasury bill rate. The base rate is adjusted from time to time to reflect the cost of deposits.

The Risk and Compliance Committee closely monitors the interest rate trends to minimize the potential adverse impact of interest rate changes.

The table below summarizes the Bank's exposure to interest rate risks. It includes the Bank's financial instruments at carrying amounts, categorized by the earlier of repricing or contractual maturity dates.

	<u>Up to1 Month</u>	<u>1-3 Months</u>	<u>3-12 Months</u>	<u>1-5 years</u>	<u>Over 5 years</u>	<u>Non- Interest Bearing</u>	<u>Ksh Thousands</u> <u>Total</u>
<b>Sep.30, 2021</b>							
<b>Financial assets</b>							
Cash and balances with central bank	-	-	-	-	-	680,137	680,137
Gross due from banks	115,037	825,698	-	-	-	82,266	1,023,001
Gross loans and advances to customers	5,710,789	-	-	-	-	-	5,710,789
<b>Financial investments</b>							
Gross financial investment securities	-	-	-	-	4,754,002	-	4,754,002
<b>Total financial assets</b>	<b>5,825,826</b>	<b>825,698</b>	<b>-</b>	<b>-</b>	<b>4,754,002</b>	<b>762,403</b>	<b>12,167,929</b>
<b>Financial liabilities</b>							
Due to banks	22,412	-	-	-	-	-	22,412
Due to customers	958,515	1,798,498	4,564,216	-	-	698,407	8,019,636
<b>Total financial liabilities</b>	<b>980,927</b>	<b>1,798,498</b>	<b>4,564,216</b>	<b>-</b>	<b>-</b>	<b>698,407</b>	<b>8,042,048</b>
<b>Total interest re-pricing gap</b>	<b>4,844,899</b>	<b>(972,800)</b>	<b>(4,564,216)</b>	<b>-</b>	<b>4,754,002</b>	<b>63,996</b>	<b>4,125,881</b>
<b>Dec.31, 2020</b>							
Total financial assets	6,773,449	1,516,422	-	611,877	2,407,501	877,713	12,186,962
Total financial liabilities	811,168	3,970,957	2,618,035	-	-	681,759	8,081,918
Total interest re-pricing gap	5,962,281	(2,454,535)	(2,618,035)	611,877	2,407,501	195,954	4,105,044

The matching and controlled mismatching of the maturities and interest rates of assets and liabilities is fundamental to the management of the Bank.

### Interest rate risks – Increase/Decrease of 10% in Net Interest Margin

The interest rate risks sensitivity analysis is based on the following assumptions.

- Changes in the market interest rates affect the interest income or expenses of variable interest financial instruments.
- Changes in market interest rates only affect interest income or expenses in relation to financial instruments with fixed interest rates if these are recognized at their fair value.
- The interest rate changes will have a significant effect on interest sensitive assets and liabilities and hence simulation modelling is applied to net
- The interest rates of all maturities move by the same amount and, therefore, do not reflect the potential impact on net interest income of some rates
- The projections make other assumptions including that all positions run to maturity.

The table below sets out the impact on future net interest income of an incremental 10% parallel fall or rise in all yield curves at the beginning of each quarter during the 6 months from 1 January 2021.

Sep.30, 2021	Ksh Thousands		
	Amount	<u>Scenario 1</u> Increase net interest margin by 10%	<u>Scenario 2</u> Decrease net interest margin by 10%
Profit before taxation	43,566	93,340	(6,209)
Adjusted Core Capital	4,069,800	4,119,575	4,020,026
Adjusted Total Capital	4,069,800	4,119,575	4,020,026
Risk Weighted Assets (RWA)	10,721,308	10,721,308	10,721,308
Adjusted Core Capital to RWA	<u>37.96%</u>	<u>38.42%</u>	<u>37.50%</u>
Adjusted Total Capital to RWA	<u>37.96%</u>	<u>38.42%</u>	<u>37.50%</u>

\*all variables are constant except for movement of the interest rate under each scenario.

### 5.3. Liquidity risk

Liquidity risk is the risk that the Bank is unable to meet its payment obligations associated with its financial liabilities when they fall due and to replace funds when they are withdrawn.

The consequence may be the failure to meet obligations to repay depositors and fulfill commitments to lend.

#### Liquidity Risk Management Organization and Measurement Tools

Liquidity Risk is governed by Asset and Liability Committee (ALCO) and Board Risk Committee (BRC) subject to provisions of Treasury Policy Guide (TPG).

Board Risk Committee (BRC): Provides oversight of risk management functions and assesses compliance to the set risk strategies and policies approved by the Board of Directors (BoD) through periodic reports submitted by the Risk Group. The committee makes recommendations to the BoD with regards to risk management strategies and policies (including those related to capital adequacy, liquidity management, various types of risks: credit, market, operation, compliance, reputation and any other risks the Bank may be exposed to).

Asset & Liability Committee (ALCO): Optimises the allocation of assets and liabilities, taking into consideration expectations of the potential impact of future interest rate fluctuations, liquidity constraints, and foreign exchange exposures. ALCO monitors the Bank's liquidity and market risks, economic developments, market fluctuations, and risk profile to ensure ongoing activities are compatible with the risk/ reward guidelines approved by the BoD.

#### 5.3.1. Liquidity risk management process

The Bank's liquidity management process is carried by the Treasury Department and monitored independently by the Risk Management Department, and includes projecting cash flows by major currency under various stress scenarios and considering the level of liquid assets necessary in relation thereto:

- Maintaining an active presence in global money markets to enable this to happen.
- Maintaining a diverse range of funding sources with back-up facilities
- Monitoring balance sheet liquidity and advances to core funding ratios against internal and CBK regulations.
- Managing the concentration and profile of debt maturities.

Monitoring and reporting takes the form of cash flow measurement and projections for the next day, week and month respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets.

5.3.2. Exposure to liquidity risk

The key measure used by the Bank for managing liquidity risk is the ratio of net liquid assets to deposits from customers with the minimum ratio required by the regulator being 20%. For this purpose net liquid assets are considered as including cash and cash equivalents and investment grade debt securities for which there is an active and liquid market less any deposits from Banks, debt securities issued, other borrowings and commitments maturing within the next month. Details of the reported Bank ratio of net liquid assets to deposits from customers at the reporting date and during the reporting year were as follows:

	Sep.30, 2021	Dec.31, 2020
At period end	78.3%	87.4%
Average for the year	80.4%	71.5%
Maximum for the year	88.3%	93.8%
Minimum for the year	75.9%	44.0%

5.3.3. Non-derivative cash flows

The table below presents the cash flows payable by the Bank under non-derivative financial liabilities by remaining contractual maturities and the maturities assumption for non contractual products on the basis of their behaviour studies, at balance sheet date.

Sep.30, 2021

	Up to 1 month	One to three months	Three months to one year	One year to five years	Over five years	Total
<b>Financial liabilities</b>						
Due to banks	22,412	-	-	-	-	22,412
Due to customers	1,656,922	1,798,498	4,564,216	-	-	8,019,636
Lease liabilities	2,926	5,736	28,746	97,182	-	134,590
<b>Total liabilities (contractual and non contractual maturity dates)</b>	<b>1,682,261</b>	<b>1,804,234</b>	<b>4,592,961</b>	<b>97,182</b>	<b>-</b>	<b>8,176,638</b>
<b>Total financial assets (contractual and non contractual maturity dates)</b>	<b>1,385,737</b>	<b>1,135,900</b>	<b>1,115,150</b>	<b>3,372,452</b>	<b>5,158,690</b>	<b>12,167,929</b>

Dec.31, 2020

	Up to 1 month	One to three months	Three months to one year	One year to five years	Over five years	Total
<b>Financial liabilities</b>						
Due to banks	13,404	-	-	-	-	13,404
Due to customers	1,479,523	3,970,957	2,618,035	-	-	8,068,514
<b>Total liabilities (contractual and non contractual maturity dates)</b>	<b>1,492,927</b>	<b>3,970,957</b>	<b>2,618,035</b>	<b>-</b>	<b>-</b>	<b>8,081,918</b>
<b>Total financial assets (contractual and non contractual maturity dates)</b>	<b>7,651,162</b>	<b>1,516,422</b>	<b>-</b>	<b>611,877</b>	<b>2,407,501</b>	<b>12,186,962</b>

Assets available to meet all of the liabilities and to cover outstanding loan commitments include cash, due from CBK and due from banks, treasury bills, other government notes, loans and advances to banks and customers.

In the normal course of business, a proportion of customer loans contractually repayable within one year will be extended. In addition, debt instrument and treasury bills and other governmental notes have been pledged to secure liabilities. The Bank would also be able to meet unexpected net cash outflows by selling securities and accessing additional funding sources such as asset-backed markets.

### Off balance sheet items

Sep.30, 2021

Other contingent liabilities

Letters of credit, guarantees and other commitments

Total

	Ksh Thousands			
	Up to 1 year	1-5 years	Over 5 years	Total
Other contingent liabilities	220,900	-	-	220,900
Letters of credit, guarantees and other commitments	1,112,272	141,645	2,330	1,256,247
<b>Total</b>	<b>1,112,272</b>	<b>141,645</b>	<b>2,330</b>	<b>1,477,147</b>

Dec.31, 2020

Financial liabilities

Due to banks

Due to customers

Total liabilities (contractual and non contractual maturity dates)

Total financial assets (contractual and non contractual maturity dates)

	Ksh Thousand					
	Up to 1 month	One to three months	Three months to one year	One year to five years	Over five years	Total
Due to banks	13,404	-	-	-	-	13,404
Due to customers	1,479,523	3,970,956	2,618,035	-	-	8,068,514
Total liabilities (contractual and non contractual maturity dates)	1,492,927	3,970,956	2,618,035	-	-	8,081,918
Total financial assets (contractual and non contractual maturity dates)	7,651,162	1,516,422	-	611,877	2,407,501	12,186,962

### Off balance sheet items

Dec.31, 2020

Letters of credit, guarantees and other commitments

Total

	Ksh Thousands			
	Up to 1 year	1-5 years	Over 5 years	Total
Letters of credit, guarantees and other commitments	217,794	115,284	-	333,078
<b>Total</b>	<b>217,794</b>	<b>115,284</b>	<b>-</b>	<b>333,078</b>

**5.4. Fair value of financial assets and liabilities**
**5.4.1. Financial instruments not measured at fair value**

The table below summarizes the book value and fair value of those financial assets and liabilities not presented on the Bank's balance sheet at their fair value.

	<u>Book value</u>		<u>Fair value</u>	
	Sep.30, 2021	Dec.31, 2020	Sep.30, 2021	Dec.31, 2020
<b>Financial assets</b>				
Due from banks	1,023,001	2,915,339	1,023,001	2,915,339
Gross loans and advances to banks	-	-	-	-
Gross loans and advances to customers	5,710,789	5,047,239	5,710,789	5,047,239
- Individual	604,210	716,986	604,210	716,986
- Corporate	5,106,579	4,330,253	5,106,579	4,330,253
<b>Financial investments:</b>				
Amortized cost	1,554,708	1,795,031	1,603,635	1,831,747
<b>Total financial assets</b>	<b>8,288,498</b>	<b>9,757,609</b>	<b>8,337,425</b>	<b>9,794,325</b>
<b>Financial liabilities</b>				
Due to banks	22,412	13,404	22,412	13,404
Due to customers	8,019,636	8,068,514	8,019,636	8,068,514
<b>Total financial liabilities</b>	<b>8,042,048</b>	<b>8,081,918</b>	<b>8,042,048</b>	<b>8,081,918</b>

The fair value is considered in the previous note from the second and third level in accordance with the fair value standard

**Due from banks**

The fair value of floating rate placements and overnight deposits is their carrying amount. The estimated fair value of floating interest bearing deposits is based on discounted cash flows using prevailing money-market interest rates for debts with similar credit risk and similar maturity date.

**Fair values of financial instruments**

The following table provides the fair value measurement hierarchy of the assets and liabilities.

**Quantitative disclosures fair value measurement hierarchy for assets as at Sep.30, 2021:**

instruments:

Level 1 - Quoted prices in active markets for the same instrument (i.e. without modification or repacking);

Level 2 - Quoted prices in active markets for similar assets and liabilities or other valuation techniques for which all significant inputs are based on observable market data; and

Level 3 - Valuation techniques for which any significant input is not based on observable market data.

Sep.30, 2021	Date of Valuation	Fair value measurement using			
		Total	Quoted prices in active markets (Level 1)	Significant observable inputs (level 2)	Valuation techniques (level 3)
<b>Measured at fair value:</b>					
<b>Financial assets</b>					
Financial Assets at Fair value through OCI	30 Sep 21	3,199,294	3,199,294	-	-
<b>Total</b>		<b>3,199,294</b>	<b>3,199,294</b>	<b>-</b>	<b>-</b>
<b>Liabilities for which fair values are disclosed:</b>					
Due to customers	30 Sep 21	8,019,636	-	-	8,019,636
<b>Total</b>		<b>8,019,636</b>	<b>-</b>	<b>-</b>	<b>8,019,636</b>



Dec.31, 2020	Date of Valuation	Total	Quoted prices in active markets (Level 1)	Significant observable inputs (level 2)	Valuation techniques (level 3)
<b>Measured at fair value:</b>					
<b>Financial assets</b>					
Financial Assets at Fair value through P&L	31 Dec 20	-	-	-	-
Financial Assets at Fair value through OCI	31 Dec 20	1,423,444	1,423,444	-	-
<b>Total</b>		<u>1,423,444</u>	<u>1,423,444</u>	<u>-</u>	<u>-</u>
<b>Derivative financial instruments</b>					
Financial assets	31 Dec 20	-	-	-	-
Financial liabilities	31 Dec 20	-	-	-	-
<b>Total</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Liabilities for which fair values are disclosed:</b>					
Due to customers	31 Dec 20	8,068,514	-	8,068,514	-
<b>Total</b>		<u>8,068,514</u>	<u>-</u>	<u>8,068,514</u>	<u>-</u>

**Fair value of financial assets and liabilities**
**Loans and advances to banks**

Loans and advances to banks are represented in loans that do not consider bank placing. The expected fair value of the loans and advances represents the discounted value of future cash flows expected to be collected. Cash flows are discounted using the current market rate to determine fair value.

**Loans and advances to customers**

Loans and advances are net of provisions for impairment. The estimated fair value of loans and advances represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

**Financial Investments**

Investment securities include only interest-bearing assets, financial assets at amortized cost, and fair value through OCI.

Fair value for amortized cost assets is based on market prices or broker/dealer price quotations.

**Due to other banks and customers**

The estimated fair value of deposits with no stated maturity, which includes non-interest-bearing deposits, is the amount repayable on demand. The estimated fair value of fixed interest-bearing deposits and other borrowings not quoted in an active market is based on discounted cash flows using interest rates for new debts with similar maturity date.

### 5.5 Capital management

The Bank's objectives when managing capital are:

- To safeguard the Bank's ability to continue as a going concern in order to provide acceptable returns to the shareholders and benefits for other stakeholders while maintaining an optimal capital structure.
- To comply with capital requirements set by the Central Bank of Kenya.
- To maintain a strong capital base to support continued business development.
- To create an acceptable buffer catering for unexpected losses that the Bank may incur in adverse market scenarios during the course of its business

#### Regulatory capital

The Bank's objective when managing regulatory capital is broadly covered as follows:

#### Banking

In line with our industry, the broader concept of capital and its adequacy is based on guidelines developed by the Basel Committee's Accords and implemented for supervisory purposes by the Central Bank of Kenya (CBK).

CBK largely segregate the total regulatory capital into two tiers;

- Tier 1 Capital (Core Capital), means permanent shareholders equity in the form of issued and fully paid-up shares plus all disclosed reserves, less goodwill or any intangible assets. It includes ordinary share capital, share premium and retained earnings.
- Tier 2 Capital (Supplementary Capital) includes among others, property revaluation reserves (up to a certain level subject to regulatory approval) and collective impairment allowances.

#### Kenya

Various limits are applied to elements of the capital base. The amount of innovative tier 1 securities cannot exceed 15 percent of total tier 1 capital; qualifying tier 2 capital cannot exceed tier 1 capital; and qualifying term subordinated loan capital may not exceed 50 percent of tier 1 capital. There also are restrictions on the amount of collective impairment allowances that may be included as part of tier 2 capital. Other deductions from capital include the carrying amounts of investments in subsidiaries that are not included in the regulatory consolidation, investments in the capital of Banks and certain other regulatory items.

Banking operations are categorised as either trading book or Banking book, and risk-weighted assets are determined according to specified requirements that seek to reflect the varying levels of risk attached to assets and off-statement of financial position exposures.

The Bank's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Bank recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

In implementing current capital requirements, the Central Bank of Kenya requires each Bank to maintain;

- A minimum level of regulatory capital of Shs 1 billion.
- A ratio of core capital to the risk-weighted assets plus risk-weighted off-statement of financial position assets at or above the required minimum of 10.50%.
- Core capital of not less than 8% of total deposit liabilities.
- Supplementary capital of not less than 14.50% of risk-weighted assets plus risk-weighted off-statement of financial position items.

The Bank has complied with all externally imposed capital requirements throughout the year.

There have been no material changes in the Bank's management of capital during the year.

The Bank's regulatory capital position at 30 September was as follows as per Central Bank of Kenya:

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
<b>1-The capital adequacy ratio</b>		
<b>Tier 1 capital</b>		
Ordinary share capital	4,081,633	4,081,633
Share premium	1,613,139	1,613,139
Accumulated deficit	(1,643,259)	(1,643,259)
Net After tax profits, current year to-date (50% only)	18,287	-
<b>Total qualifying tier 1 capital</b>	<b>4,069,800</b>	<b>4,051,513</b>
<b>Tier 2 capital</b>		
Revaluation reserve	-	-
<b>Total qualifying tier 2 capital</b>	<b>-</b>	<b>-</b>
<b>Total capital 1+2</b>	<b>4,069,800</b>	<b>4,051,513</b>
<b>Risk weighted assets</b>		
On balance sheet items	5,883,161	5,559,905
Off balance sheet items	1,218,733	320,926
Market risk	2,967,516	1,378,835
Operational risk	651,898	364,938
<b>Total Risk-weighted assets</b>	<b>10,721,308</b>	<b>7,624,604</b>
<b>Core capital to Total Risk Weighted assets ratio</b>	<b>37.96%</b>	53.14%
<b>Total capital to Total Risk Weighted Assets ratio</b>	<b>37.96%</b>	53.14%

Total regulatory capital expressed as a percentage of total risk-weighted assets (Minimum requirement 14.50%)

Total tier 1 capital expressed as a percentage of risk-weighted assets (Minimum requirement 10.50%)

The risk weighted assets are as follows:

	Sep.30, 2021			Dec.31, 2020		
	Amount	Weight	Risk Weighted	Amount	Weight	Risk Weighted
	Ksh Thousands	%	Ksh Thousands	Ksh Thousands	%	Ksh Thousands
<b>On balance sheet assets</b>						
Cash (including foreign notes and coins)	108,127	0%	-	93,687	0%	-
Balances with Central Bank of Kenya	572,010	0%	-	912,222	0%	-
Kenya Government Treasury Bills	-	0%	-	199,097	0%	-
Kenya Government Treasury Bonds	4,754,002	0%	-	3,019,378	0%	-
Deposits and balances due from local institutions	948,805	20%	189,761	2,808,972	20%	561,794
Deposits and balances due from foreign institutions	74,197	20%	14,839	106,368	20%	21,274
Lending fully secured by cash	563,704	0%	-	586,625	0%	-
Loans and receivables Secured by residential property	57,876	35%	20,257	52,348	50%	26,174
Other Loans and advances (net of provisions)	4,806,248	100%	4,806,248	4,142,974	100%	4,142,974
Fixed Assets(net of depreciation)	467,958	100%	467,958	455,060	100%	455,060
Other assets	384,098	100%	384,098	352,629	100%	352,629
<b>Total</b>	<b>12,737,025</b>		<b>5,883,161</b>	<b>12,729,360</b>		<b>5,559,905</b>
<b>Local Financial Institutions (Notional amount of swap deals)</b>	<b>220,900</b>	<b>20%</b>	<b>44,180</b>	-	20%	-
<b>Off balance sheet assets</b>						
Transactions Secured by Cash	81,694	0%	-	12,152	0%	-
Others	1,174,553	100%	1,174,553	320,926	100%	320,926
<b>Total</b>	<b>1,256,247</b>		<b>1,174,553</b>	<b>333,078</b>		<b>320,926</b>

#### Capital allocation

The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital, but in some cases the regulatory requirements do not reflect fully the varying degree of risk associated with different activities. In such cases the capital requirements may be flexed to reflect differing risk profiles, subject to the overall level of capital to support a particular operation or activity not falling below the minimum required for regulatory purposes. The process of allocating capital to specific operations and activities is undertaken independently of those responsible for the operation, by Risk and Compliance and Credit.

Although maximisation of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Bank to particular operations or activities, it is not the sole basis used for decision making. Account also is taken of synergies with other operations and activities, the availability of management and other resources, and the fit of the activity with the Bank's longer term strategic objectives. The Bank's policies in respect of capital management and allocation are reviewed regularly by the Board of Directors.

**6. Segment analysis**
**6.1. By business segment**

The Bank is divided into three main business segments:

- Corporate banking – incorporating direct debit facilities, current accounts, deposits, overdrafts, loan and other credit facilities, foreign currency and derivative products.
- Investment – incorporating financial instruments Trading.
- Retail banking – incorporating private banking services, private customer current accounts, savings and deposits.

Transactions between the business segments are on normal commercial terms and conditions.

	Ksh Thousands			
	<u>Corporate banking</u>	<u>Investments</u>	<u>Retail banking</u>	<u>Total</u>
<b>Sep.30, 2021</b>				
<b>Revenue according to business segment</b>	494,011	492,095	63,380	1,049,485
<b>Expenses according to business segment</b>	<u>(206,521)</u>	<u>(511,663)</u>	<u>(287,736)</u>	<u>(1,005,920)</u>
<b>Profit before tax</b>	287,490	(19,568)	(224,356)	43,565
<b>Tax</b>	<u>(5,087)</u>	<u>(1,294)</u>	<u>(610)</u>	<u>(6,991)</u>
<b>Profit for the year</b>	<u>282,403</u>	<u>(20,862)</u>	<u>(224,966)</u>	<u>36,574</u>
<b>Total assets</b>	<u>5,070,219</u>	<u>4,073,425</u>	<u>3,593,380</u>	<u>12,737,025</u>
	<u>Corporate banking</u>	<u>Investments</u>	<u>Retail banking</u>	<u>Total</u>
<b>Dec.31, 2020</b>				
<b>Revenue according to business segment</b>	457,869	229,370	419,033	1,106,272
<b>Expenses according to business segment</b>	<u>(458,577)</u>	<u>(283,330)</u>	<u>(716,282)</u>	<u>(1,458,190)</u>
<b>Profit before tax</b>	(708)	(53,960)	(297,249)	(351,917)
<b>Tax</b>	<u>(2,401)</u>	<u>(22,053)</u>	<u>(2,904)</u>	<u>(27,358)</u>
<b>Profit for the year</b>	<u>(3,109)</u>	<u>(76,013)</u>	<u>(300,153)</u>	<u>(379,275)</u>
<b>Total assets</b>	<u>3,979,216</u>	<u>3,938,642</u>	<u>4,811,502</u>	<u>12,729,360</u>
	<u>Nairobi</u>	<u>Coast</u>	<u>Rift valley</u>	<u>Total</u>
<b>Sep.30, 2021</b>				
<b>Revenue according to geographical segment</b>	844,529	148,595	56,361	1,049,485
<b>Expenses according to geographical segment</b>	<u>(832,882)</u>	<u>(131,646)</u>	<u>(41,392)</u>	<u>(1,005,920)</u>
<b>Profit before tax</b>	11,647	16,949	14,969	43,565
<b>Tax</b>	<u>(4,942)</u>	<u>(1,486)</u>	<u>(563)</u>	<u>(6,991)</u>
<b>Profit for the year</b>	<u>6,705</u>	<u>15,463</u>	<u>14,406</u>	<u>36,574</u>
<b>Total assets</b>	<u>11,403,044</u>	<u>1,061,315</u>	<u>272,665</u>	<u>12,737,025</u>
	<u>Nairobi</u>	<u>Coast</u>	<u>Rift valley</u>	<u>Total</u>
<b>Dec.31, 2020</b>				
<b>Revenue according to geographical segment</b>	959,005	111,223	36,044	1,106,272
<b>Expenses according to geographical segment</b>	<u>(1,231,461)</u>	<u>(174,079)</u>	<u>(52,649)</u>	<u>(1,458,189)</u>
<b>Profit before tax</b>	(272,456)	(62,856)	(16,605)	(351,917)
<b>Tax</b>	<u>(26,171)</u>	<u>(881)</u>	<u>(306)</u>	<u>(27,358)</u>
<b>Profit for the year</b>	<u>(298,627)</u>	<u>(63,737)</u>	<u>(16,911)</u>	<u>(379,275)</u>
<b>Total assets</b>	<u>10,763,703</u>	<u>1,459,063</u>	<u>506,594</u>	<u>12,729,360</u>

**7 . Net interest income**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
<b>Interest and similar income</b>		
- Banks	52,784	77,372
- Clients	494,491	392,965
<b>Total</b>	<u>547,275</u>	<u>470,338</u>
Government securities – treasury bills at amortised cost	903	77,273
Government securities – treasury bonds	348,297	103,747
<b>Total</b>	<u>349,200</u>	<u>181,020</u>
<b>Total interest income</b>	<u>896,475</u>	<u>651,358</u>
<b>Interest and similar expense</b>		
- Banks	(45)	(110)
- Clients	(385,253)	(418,752)
Lease liability interest expense	(13,434)	(14,811)
<b>Total</b>	<u>(398,732)</u>	<u>(433,673)</u>
<b>Net interest income</b>	<u>497,743</u>	<u>217,685</u>

**8 . Net fees and commission income**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
<b>Fees and commission income</b>		
Fees and commissions related to credit	47,119	25,440
Other fees	11,885	12,693
<b>Total</b>	<u>59,004</u>	<u>38,133</u>

**9 . Net trading income**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Gain from foreign exchange	17,299	40,086
Gain from bond trading	61,341	-
<b>Total</b>	<u>78,640</u>	<u>40,086</u>

**10 . Administrative expenses**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Employee benefits*	327,227	234,909
Depreciation - property plant & equipment	64,127	63,024
Depreciation - right of use asset	28,311	27,630
Amortization - intangible assets	15,850	35,937
Audit fees	7,200	5,850
Directors' emoluments - fees	5,243	9,051
Other operating expenses	136,555	114,379
<b>Total</b>	<b>584,514</b>	<b>490,780</b>

**\* Employee benefits**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
<b>Staff costs</b>		
Salaries and allowances	292,254	207,018
<b>Retirement benefits costs:</b>		
-Defined contribution benefits scheme	10,139	8,806
-National social security fund	161	159
Staff insurance	15,521	17,478
Other staff expenses	9,152	1,448
<b>Total</b>	<b>327,227</b>	<b>234,909</b>

**11 . Other operating income**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Other income	15,366	3,871
<b>Total</b>	<b>15,366</b>	<b>3,871</b>

**12 . Impairment charge for credit losses**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Charge on loans	(17,669)	(25,339)
Write back/(charge) on due from banks	3,869	(1,077)
Charge/(write back) on off balance sheet items	(8,874)	9,039
<b>Total</b>	<b>(22,674)</b>	<b>(17,377)</b>

**13 . Income tax expense**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Gross Revenue	1,049,485	-
Tax Exempt Income	(350,355)	-
Taxable Revenue	699,130	-
1 % minimum tax on gross taxable amount	6,991	-

**14 . Profit (loss) per share**

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Net profit/ (loss) for the period, available for distribution	36,574	(208,382)
<b>Profit/ (loss) attributable to owners of the company</b>	<b>36,574</b>	<b>(208,382)</b>
Weighted Average number of shares	4,081,633	3,214,286
<b>Basic profit (loss) per share</b>	<b>8.96</b>	<b>(64.83)</b>

**15 . Cash and balances with Central Bank of Kenya**

	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Cash	108,127	93,687
<b>Cash reserve ratio*</b>	<b>332,663</b>	313,579
Balances with the CBK - available for use by the bank	239,347	598,643
<b>Total</b>	<b>680,137</b>	1,005,909
Fixed interest bearing balances	-	250,046
Non-interest bearing balances	680,137	755,863
<b>Total</b>	<b>680,137</b>	1,005,909

\*The cash reserve ratio requirement is non-interest bearing and is based on the customer deposits held by the Bank as adjusted by the Central Bank of Kenya (CBK) requirements. At September 30, 2021 the cash reserve ratio requirement for Kenya was 4.25% of all customer deposits under certain conditions prescribed by the CBK. (September.30, 2020 - 4.25%). These funds are not available for the day to day operations of the bank.

**16 . Due from banks**

	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Current accounts	82,266	121,850
Deposits	944,522	2,799,315
Expected credit losses	(3,787)	(5,826)
<b>Total</b>	<b>1,023,001</b>	2,915,339
Local banks	948,805	2,808,971
Foreign banks	74,196	106,368
<b>Total</b>	<b>1,023,001</b>	2,915,339
Non-interest bearing balances	82,266	121,850
Floating interest bearing balances	-	-
Fixed interest bearing balances	940,735	2,793,489
<b>Total</b>	<b>1,023,001</b>	2,915,339
Current balances	1,023,001	2,915,339

**Due from banks**

	<b>Stage 1</b>	Stage 1
Gross due from banks	1,026,788	2,921,165
Expected credit losses	(3,787)	(5,826)
Net due from banks	1,023,001	2,915,339

The weighted average effective interest rate at Sep.30, 2021 for deposits due from Banking institutions was (LCY - 7.36%, FCY – 2.60%) (Dec.31, 2020 LCY - 7.40% , FCY – 2.46%).

**17 . Treasury bills and other governmental notes**

	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
364 Days maturity	-	200,000
Unearned interest	-	(903)
<b>Net</b>	<b>-</b>	199,097



	<b>Sep.30, 2021</b> Ksh Thousands	Ksh Thousands
<b>Governmental bonds</b>		
At Fair value through OCI	3,199,294	1,423,444
At amortized cost	1,554,708	1,595,934
<b>Total</b>	<b>4,754,002</b>	<b>3,019,378</b>

The weighted average effective interest rate on treasury bills at 2020 was 9.80% and the rate for bonds at Sep.30, 2021 was 11.86% (2020 – 11.10%).

**18 . Loans and advances to customers, net**

	<b>Sep.30, 2021</b> Ksh Thousands	Dec.31, 2020 Ksh Thousands
<b>Individual</b>		
- Overdraft	24,533	55,335
- Personal loans	508,859	609,226
- Mortgages	70,818	52,425
<b>Total 1</b>	<b>604,210</b>	<b>716,986</b>
<b>Corporate</b>		
- Overdraft	1,104,795	1,065,442
- Loans	4,001,784	3,264,811
<b>Total 2</b>	<b>5,106,579</b>	<b>4,330,253</b>
<b>Total Loans and advances to customers (1+2)</b>	<b>5,710,789</b>	<b>5,047,239</b>
<b>Less:</b>		
Impairment provision	(282,961)	(265,292)
<b>Net loans and advances to customers</b>	<b>5,427,828</b>	<b>4,781,947</b>

The weighted average effective interest rate on LCY loans and advances to customers as at Sep.30, 2021 was 12.65% (2020 – 12.36%). The weighted average effective interest rate on FCY loans as at Sep.30, 2021 was 8.05% (2020 – 8.40%).

**Analysis of gross advances by maturity:**

	<b>Sep.30, 2021</b> Ksh Thousands	Dec.31, 2020 Ksh Thousands
Maturing within one month	508,296	583,153
Maturing within 90 days	310,203	266,111
Maturing after 90 days and within one year	1,115,150	1,270,926
Maturing after one to five years	3,372,452	2,441,298
Maturing after 5 years	404,688	485,751
<b>Total</b>	<b>5,710,789</b>	<b>5,047,239</b>

Analysis of the expected credit losses on loans and advances to customers by type during the year was as follows:

	Ksh Thousands			
	Sep.30, 2021			
<b>Individual Loans:</b>	<u>Overdrafts</u>	<u>Personal loans</u>	<u>Mortgages</u>	<u>Total</u>
Beginning balance	27,402	86,620	1,098	115,120
Write back during the period	(2,870)	(48,275)	860	(50,285)
<b>Ending balance</b>	<u>24,532</u>	<u>38,344</u>	<u>1,958</u>	<u>64,835</u>

	Sep.30, 2021		
<b>Corporate and Business Banking loans:</b>	<u>Overdraft</u>	<u>Loans</u>	<u>Total</u>
Beginning balance	10,009	140,163	150,172
Impairment charge during the period	3,356	64,598	67,955
<b>Ending balance</b>	<u>13,365</u>	<u>204,761</u>	<u>218,126</u>

	Ksh Thousands			
	Dec.31, 2020			
<b>Individual Loans:</b>	<u>Overdrafts</u>	<u>Personal loans</u>	<u>Mortgages</u>	<u>Total</u>
Beginning balance	96	11,359	929	12,384
Impairment charge during the period	27,306	75,261	169	102,736
<b>Ending balance</b>	<u>27,402</u>	<u>86,620</u>	<u>1,098</u>	<u>115,120</u>

	Dec.31, 2020		
<b>Corporate and Business Banking loans:</b>	<u>Overdraft</u>	<u>Loans</u>	<u>Total</u>
Beginning balance	1,045	41,037	42,082
Impairment charge during the period	8,964	99,126	108,090
<b>Ending balance</b>	<u>10,009</u>	<u>140,163</u>	<u>150,172</u>

19 . Financial investments securities

Sep.30, 2021	Ksh Thousands		
	<u>Fair value through OCI</u>	<u>Amortized cost</u>	<u>Total</u>
<b>Investments listed in the market</b>			
Treasury bonds	3,199,294	1,554,708	4,754,002
<b>Investments not listed in the market</b>			
Treasury bills and other governmental notes	-	-	-
<b>Total</b>	<u>3,199,294</u>	<u>1,554,708</u>	<u>4,754,002</u>

	Ksh Thousands		
	Dec.31, 2020		
	<u>Financial Assets at Fair value through OCI</u>	<u>Amortized cost</u>	<u>Total</u>
Treasury bonds	1,423,444	1,595,934	3,019,378
<b>Investments not listed in the market</b>			
Treasury bills and other governmental notes	-	199,097	199,097
<b>Total</b>	<u>1,423,444</u>	<u>1,795,031</u>	<u>3,218,475</u>

Sep.30, 2021	<u>Fair value through OCI</u>	<u>Amortized cost</u>	<u>Total</u>
<b>Beginning balance</b>	1,423,444	1,795,031	3,218,475
<b>Additions during the period</b>	3,325,661	-	3,325,661
<b>Disposals/ maturities during the period</b>	(1,518,115)	(240,323)	(1,758,438)
<b>Fair value loss</b>	(31,694)	-	(31,694)
<b>Ending Balance as of Sep.30, 2021</b>	<u>3,199,294</u>	<u>1,554,708</u>	<u>4,754,002</u>

Dec.31, 2020	<u>Fair value through OCI</u>	<u>Amortized cost</u>	<u>Total</u>
Beginning balance	504,962	927,405	1,432,367
Additions during the period	852,898	1,595,934	2,448,832
Disposals/maturities during the period	-	(728,308)	(728,308)
Fair value profit	65,584	-	65,584
<b>Ending Balance as of Dec.31, 2020</b>	<u>1,423,444</u>	<u>1,795,031</u>	<u>3,218,475</u>

**20.0 . Derivative financial instruments**
**20.1 . Derivatives**

The Bank uses the following financial derivatives for non hedging purposes.

Forward contracts represent commitments to buy foreign and local currencies including unexecuted spot transactions, future contracts for foreign currencies and/or interest rates represent contractual commitments to receive or pay net on the basis of changes foreign exchange rates or interest rates, and/or to buy/sell foreign currencies or financial instruments in a future date with a fixed contractual price under active financial market.

Credit risk is considered low, and future interest rate contract represents future exchange rate contracts negotiated for case by case, These contracts require financial settlements of any differences in contractual interest rates and prevailing market interest rates on future interest rates on future dates based on contractual amount (nominal value) pre agreed upon.

Foreign exchange and/or interest rate swap represents commitments to exchange cash flows, resulting from these contracts are exchange of currencies or interest (fixed rate versus variable rate for example) or both (meaning foreign exchange and interest rate contracts). Contractual amounts are not exchanged except for some foreign exchange contracts.

Credit risk is represented in the expected cost of foreign exchange contracts that takes place if other parties default to fulfill their liabilities. This risk is monitored continuously through comparisons of fair value and contractual amount, and in order to control the outstanding credit risk, the Bank evaluates other parties using the same methods as in borrowing activities.

Options contracts in foreign currencies and/or interest rates represent contractual agreements for the buyer (issuer) to the seller (holders) a right not an obligation whether to buy (buy option) or sell (sell option) at a certain day or within certain year for a predetermined amount in foreign currency or interest rate. Options contracts are either traded in the market or negotiated between The Bank and one of its clients (Off balance sheet). The Bank is exposed to credit risk for purchased options contracts only and in the line of its book cost which represent its fair value.

The contractual value for some derivatives options is considered a base to analyze the realized financial instruments on the balance sheet, but it doesn't provide an indicator for the projected cash flows of the fair value for current instruments, and those amounts don't reflect credit risk or interest rate risk.

Derivatives in the Bank's benefit that are classified as (assets) are conversely considered (liabilities) as a result of the changes in foreign exchange prices or interest rates related to these derivatives. Contractual / expected total amounts of financial derivatives can fluctuate from time to time as well as the range through which the financial derivatives can be in benefit for the Bank or conversely against its benefit and the total fair value of the financial derivatives in assets and liabilities. Hereunder are the fair values of the booked financial derivatives:

**20.1.1 . For trading derivatives**

	Ksh Thousands			Ksh Thousands		
	Sep.30, 2021			Dec.31, 2020		
<b>Foreign currencies derivatives</b>	<u>Notional amount</u>	<u>Assets</u>	<u>Liabilities</u>	<u>Notional amount</u>	<u>Assets</u>	<u>Liabilities</u>
- Forward foreign exchange contracts	220,900	-	1,387	-	-	-
- Currency swap	-	-	-	-	-	-
- Options	-	-	-	-	-	-
<b>Total (1)</b>	<u>220,900</u>	<u>-</u>	<u>1,387</u>	<u>-</u>	<u>-</u>	<u>-</u>

**Disclosure and measurement of financial assets and financial liabilities:**

The following table shows the financial assets and the net financial commitments according to the business model classification:

Sep.30, 2021	Amortized cost	Ksh Thousands			Total book value
		<u>Debt financial Assets at Fair value through OCI</u>	<u>Equity financial Assets at Fair value through OCI</u>	<u>Financial Assets at Fair value through P&amp;L</u>	
Cash and balances with central bank	680,137	-	-	-	680,137
Due from banks	1,023,001	-	-	-	1,023,001
Amortized cost	1,554,708	-	-	-	1,554,708
Loans and advances to customers, net	5,427,828	-	-	-	5,427,828
Derivative financial instruments	-	-	-	-	-
Financial Assets at Fair value through OCI	-	3,199,294	-	-	3,199,294
<b>Total 1</b>	<b>8,685,674</b>	<b>3,199,294</b>	<b>-</b>	<b>-</b>	<b>11,884,968</b>
Due to banks	22,412	-	-	-	22,412
Due to customers	8,019,636	-	-	-	8,019,636
Derivative financial instruments	1,387	-	-	-	1,387
<b>Total 2</b>	<b>8,043,435</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,043,435</b>

**21 Other assets**

	Sep.30, 2021	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Prepaid expenses	48,361	39,482
Accounts receivables and other assets	335,737	313,147
<b>Total</b>	<b>384,098</b>	<b>352,629</b>

**22 . Property, plant and equipment**

	<u>Sep.30, 2021</u>						
	<u>Computer equipment</u>	<u>Motor vehicles</u>	<u>Leasehold Improvements</u>	<u>Office equipment</u>	<u>Furniture, and fittings</u>	<u>Capital work in progress</u>	<u>Total</u>
	Ksh Thousands						
Beginning gross assets (1)	73,943	6,900	166,721	216,455	26,213	54,949	545,181
Additions during the period	4,287	27,000	-	52,431	195	25,661	109,573
Disposals during the period	(1,047)	-	-	-	-	-	(1,047)
Transfer from work in progress	-	-	16,462	7,991	-	(47,755)	(23,302)
Ending gross assets (2)	<u>77,183</u>	<u>33,900</u>	<u>183,183</u>	<u>276,877</u>	<u>26,408</u>	<u>32,855</u>	<u>630,406</u>
Accumulated depreciation at beginning of the period (3)	51,524	6,791	65,511	157,037	13,481	-	294,344
Current period depreciation	11,277	3,686	17,173	28,061	3,930	-	64,127
Disposals during the period	(872)	-	-	-	-	-	(872)
Accumulated depreciation at end of the period (4)	<u>61,929</u>	<u>10,477</u>	<u>82,684</u>	<u>185,098</u>	<u>17,411</u>	<u>-</u>	<u>357,599</u>
Ending net assets (2-4)	<u>15,254</u>	<u>23,423</u>	<u>100,499</u>	<u>91,779</u>	<u>8,997</u>	<u>32,855</u>	<u>272,805</u>
Beginning net assets (1-3)	<u>22,419</u>	<u>109</u>	<u>101,210</u>	<u>59,418</u>	<u>12,732</u>	<u>54,949</u>	<u>250,838</u>
Depreciation rates	33.33%	20.00%	12.50%	20.00%	20.00%		

\* Capital work in progress relates to disaster recovery site not yet completed as at reporting date.

	<u>Dec.31, 2020</u>						
	<u>Computer equipment</u>	<u>Motor vehicles</u>	<u>Leasehold Improvements</u>	<u>Office equipment</u>	<u>Furniture, and fittings</u>	<u>Capital work in progress</u>	<u>Total</u>
Beginning gross assets (1)	70,288	6,900	165,843	212,261	21,338	25,041	501,671
Additions during the year	3,783	-	878	4,193	4,875	29,908	43,637
Disposals during the year	(127)	-	-	-	-	-	(127)
Ending gross assets (2)	<u>73,943</u>	<u>6,900</u>	<u>166,721</u>	<u>216,454</u>	<u>26,213</u>	<u>54,949</u>	<u>545,181</u>
Accumulated depreciation at beginning of the year (3)	33,772	6,030	44,922	110,969	8,809	-	204,501
Current year depreciation	17,805	761	20,589	46,068	4,672	-	89,895
Disposals during the year*	(53)	-	-	-	-	-	(53)
Accumulated depreciation at end of the year (4)	<u>51,524</u>	<u>6,791</u>	<u>65,511</u>	<u>157,037</u>	<u>13,481</u>	<u>-</u>	<u>294,344</u>
Ending net assets (2-4)	<u>22,419</u>	<u>109</u>	<u>101,211</u>	<u>59,417</u>	<u>12,732</u>	<u>54,949</u>	<u>250,839</u>
Beginning Net Assets	<u>36,516</u>	<u>870</u>	<u>121,120</u>	<u>100,284</u>	<u>12,529</u>	<u>25,853</u>	<u>297,172</u>
Depreciation rates	33.3%	20.0%	12.5%	20.0%	20.0%		

<b>23 Intangible assets</b>	<b>Sep. 30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
<b>Computer software</b>		
<b>Cost</b>		
At 1 January	239,848	231,768
Additions during the period	13,557	8,080
Transfer from Work in progress	23,302	-
<b>Total 1</b>	<u>276,707</u>	<u>239,848</u>
<b>Amortisation</b>		
At 1 January	158,151	110,861
Current period amortization	15,850	47,290
<b>Total 2</b>	<u>174,001</u>	<u>158,151</u>
<b>Net book value at period end (1-2)</b>	<u>102,706</u>	<u>81,697</u>

<b>24 Due to banks</b>	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Current accounts	-	-
Deposits	22,412	13,404
<b>Total</b>	<u>22,412</u>	<u>13,404</u>
Local banks	-	-
Foreign banks	22,412	13,404
<b>Total</b>	<u>22,412</u>	<u>13,404</u>
Non-interest bearing balances	-	-
Floating bearing interest balances	-	-
Fixed interest bearing balances	22,412	13,404
<b>Total</b>	<u>22,412</u>	<u>13,404</u>
Current balances	22,412	13,404
Non-current balances	-	-
<b>Total</b>	<u>22,412</u>	<u>13,404</u>

The weighted average effective interest rate of FCY balances due to banks at Sep.30, 2021 was 0% (2020 – 0%).

<b>25 Due to customers</b>	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Demand deposits	739,025	766,509
Time deposits	6,850,010	6,802,401
Saving deposits	421,893	468,037
Other deposits ( Call )	8,708	31,567
<b>Total</b>	<u>8,019,636</u>	<u>8,068,514</u>
Corporate deposits	3,317,594	3,172,789
Individual deposits	4,702,042	4,895,725
<b>Total</b>	<u>8,019,636</u>	<u>8,068,514</u>
Non-interest bearing balances	739,025	766,509
Floating interest bearing balances	421,893	468,037
Fixed interest bearing balances	6,858,718	6,833,968
<b>Total</b>	<u>8,019,636</u>	<u>8,068,514</u>
Current balances	8,019,636	8,068,514
<b>Total</b>	<u>8,019,636</u>	<u>8,068,514</u>

The weighted average effective interest rate on LCY customer deposits at Sep.30, 2021 was 6.86% (2020 - 7.67%) and the rate for FCY was 2.16% (2020 - 3.03%).

<b>26 Other liabilities</b>	<b>Sep.30, 2021</b>	Dec.31, 2020
	Ksh Thousands	Ksh Thousands
Accrued expenses	16,085	30,389
Accounts payable	323,323	277,001
Other credit balances	96,515	54,072
<b>Total</b>	<u>435,923</u>	<u>361,462</u>

**27 . Share Capital**

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
<b>Authorised:</b>		
4,081,633 ordinary shares of Sh 1,000 each (2020:4,081,633)	<u>4,081,633</u>	<u>4,081,633</u>
<b>Issued and fully paid:</b>		
4,081,633 ordinary shares of Sh 1,000 each (2020:4,081,633)	<u>4,081,633</u>	<u>4,081,633</u>

**28 . Share Premium**

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
Share Premium	<u>1,613,139</u>	1,613,139

**29 . Deferred income tax assets (liabilities)**

Deferred income tax is calculated on all temporary differences under the liability method using the enacted rate of 30%.

Deferred tax assets and liabilities are attributable to the following:

	Assets (Liabilities) Sep.30, 2021 Ksh Thousands	Assets (Liabilities) Dec.31, 2020 Ksh Thousands
Fixed assets (depreciation)	(7,682)	(7,682)
Tax losses carried forward	385,040	385,040
Provision for non-performing loans	81,360	81,360
Leave pay provision	1,358	1,358
Provision for asset removal under IFRS 16	1,383	1,383
Other provisions	2,046	2,046
Deferred tax asset not recognised	<u>(471,187)</u>	<u>(471,187)</u>
	<u>(7,682)</u>	<u>(7,682)</u>
Deferred tax on fair value gain on government securities through OCI	(19,675)	(19,675)
	-	-
Deferred tax liability	<u>(27,357)</u>	<u>(27,357)</u>

**30 . Contingent liabilities and commitments including off Balance Sheet items**
**30.1 . Legal claims**

- There are no legal claims against the Bank as at Sep.30, 2021.

**30.2 . Capital commitments**

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
Authorised but not contracted for	<u>171,187</u>	113,984

**30.3 . Letters of credit, guarantees and other commitments**

	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
Letters of guarantee	444,129	247,572
Letters of credit (import and export)	812,119	85,506
Other contingent liabilities	<u>220,900</u>	-
<b>Total</b>	<u>1,477,148</u>	<u>333,078</u>



**31 . Transactions with related parties**

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial or operational decisions.

Placements at 30 Sep 2021 include placements made in the bank by directors, their associates and companies associated to directors. Advances to customers and deposits at 30 Sep 2021 include loans and advances to companies associated to directors, employees of the bank and, also deposits held with related parties respectively.

The table below outlines these balances as included in the loans and advances and deposits balances at period end:

	Directors' associated companies		Employees/staff	
	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands	Sep.30, 2021 Ksh Thousands	Dec.31, 2020 Ksh Thousands
<b>Movement in related party balances was as follows:</b>				
<b>Loans and advances:</b>				
At 1 January	883,031	770,551	80,618	69,893
Net movement during the year/period	(188,249)	112,480	15,782	10,725
<b>At period end</b>	<b>694,782</b>	<b>883,031</b>	<b>96,400</b>	<b>80,618</b>
<b>Interest earned at period end</b>	<b>60,204</b>	<b>89,524</b>	<b>5,231</b>	<b>5,952</b>
Letter of credit, guarantees	28,504	22,118	-	-
<b>Deposits:</b>				
At 1 January	3,565,924	3,214,169	18,347	37,684
Net movement during the year/period	(486,202)	593,895	3,011	(19,337)
<b>At period end</b>	<b>3,079,722</b>	<b>3,565,924</b>	<b>21,358</b>	<b>18,347</b>
<b>Interest paid at period end</b>	<b>189,683</b>	<b>285,274</b>	<b>677</b>	<b>1,219</b>

**Key management compensation**

The remuneration of directors and other members of key management during the year were as follows:

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
Key management salaries and other benefits	148,835	58,834
Directors emoluments	5,243	9,051

The remuneration of directors and key executives is determined by the board of directors having regard to the performance of the individuals and market trends.

	Sep.30, 2021 Ksh Thousands	Sep.30, 2020 Ksh Thousands
<b>Other transactions with related parties</b>		
Balances due from CIB Bank	71,018	37,711
Balances due to CIB Bank	22,412	-
Amount due to Copy Cat Ltd	-	50,579
Payments during the year to Copy Cat Ltd	98,148	125,404
Payments during the year to Mayfair Insurance Ltd	11,119	12,043
Amount due to existing shareholders	267,109	267,109

The transactions with Copy Cat Ltd relate to sale of IT infrastructure, comprehensive support services for IT systems (Enterprise and Networking) and IT security upgrade for the Bank.

The transactions with Mayfair Insurance Ltd relate to premiums for office general insurance.

Amount due to existing shareholders relate to funds refundable to the old shareholders on fulfillment of certain conditions as per the share purchase agreement.

**32 . Main currencies positions**

	Sep.30, 2021	Ksh Thousands
US dollar	15,108	33,783
Sterling pound	(459)	1,789
Euro	(326)	8,333
Other	155	1,663

**33 . Right of use asset**

The Bank leases office space and IT equipment for its use. Information about the leases in which the Bank is a lessee is presented below:

	2021		
	Office space Ksh Thousands	IT Equipment Ksh Thousands	Total Ksh Thousands
<b>Amounts recognised in the statement of financial position</b>			
<b>Cost</b>			
At 1 January	135,319	57,655	192,974
Additions/lease asset recognized during the period	24,179	-	24,179
Derecognition of lease	(9,584)	(57,655)	(67,239)
At 30 September	<u>149,914</u>	<u>-</u>	<u>149,914</u>
<b>Depreciation</b>			
At 1 January	47,387	23,062	70,449
Write off Depreciation ROUA	(9,585)	(31,710)	(41,295)
Current period depreciation	19,663	8,648	28,311
At 30 September	<u>57,465</u>	<u>-</u>	<u>57,465</u>
<b>Net book value at end of the period</b>	<u>92,448</u>	<u>-</u>	<u>92,448</u>
<b>Amounts recognised in profit and loss</b>			
Depreciation expense on right-of-use assets	19,663	8,648	28,311
Interest expense on lease liabilities	9,432	4,002	13,434
<b>Total</b>	<u>29,095</u>	<u>12,650</u>	<u>41,745</u>

The Bank is not committed to any arrangements that are short term as at Sep.30,2021.

The total cash outflow for leases amounted to Sh 30 million for the 9 months period ended 30 September 2021 (2020: 44 million).

There are no restrictions or covenants imposed by lessors and the Bank did not enter into any sale and leaseback transactions during the period (2020: Nil)

	2020		
	Ksh Thousands Office space	Ksh Thousands IT Equipment	Ksh Thousands Total
<b>Amounts recognised in the Statement of financial position</b>			
<b>Cost</b>			
At 1 January and 31 December	135,319	57,655	192,974
<b>Depreciation</b>			
At 1 January	22,303	11,531	33,834
Current year depreciation	25,084	11,531	36,615
At 31 December	<u>47,387</u>	<u>23,062</u>	<u>70,449</u>
<b>Net book value at end of year</b>	<u>87,932</u>	<u>34,593</u>	<u>122,525</u>
<b>Amounts recognised in profit and loss</b>			
Depreciation expense on right-of-use assets	25,084	11,531	36,615
Interest expense on lease liabilities	12,882	5,952	18,834
<b>Total</b>	<u>37,966</u>	<u>17,483</u>	<u>55,449</u>

**34 . Lease liabilities**

	<b>Sep. 30, 2021</b> Ksh Thousands	Dec. 31, 2020 Ksh Thousands
<b>The movement in the lease liabilities is as follows:</b>		
Balance at 1 January	137,676	162,502
Payment of lease liabilities	(29,647)	(43,660)
Interest on lease liabilities	13,434	18,834
Additions/lease asset recognized	24,179	-
Derecognition of lease	(41,159)	-
<b>At period end</b>	<b>104,483</b>	<b>137,676</b>
Amounts due for settlement within 12 months	25,022	26,609
Amounts due for settlement after 12 months	79,461	111,067
<b>Total</b>	<b>104,483</b>	<b>137,676</b>
<b>Maturity Analysis of undiscounted cashflows</b>	<b>Ksh Thousands</b>	<b>Ksh Thousands</b>
Year 1	37,408	45,877
Year 2	36,128	50,733
Year 3	35,454	46,734
Year 4	20,996	29,495
Year 5	4,604	7,754
<b>Total</b>	<b>134,590</b>	<b>180,593</b>

The Bank does not face a significant liquidity risk with regards to its lease liabilities. Lease liabilities are monitored within the Bank's treasury function.

**Events after the reporting date**

The Board of Directors approved the financial statements on 25 November 2021 and authorised that the financial statements be issued. On this date, the Directors were not aware of any matter or circumstances arising since the end of the financial year/period, not otherwise dealt with in the financial statements, which would significantly affect the financial position of the bank and results of its operations as laid out in these financial statements.



**MAYFAIR-CIB**  

---

BANK